

A Empirical Appendix

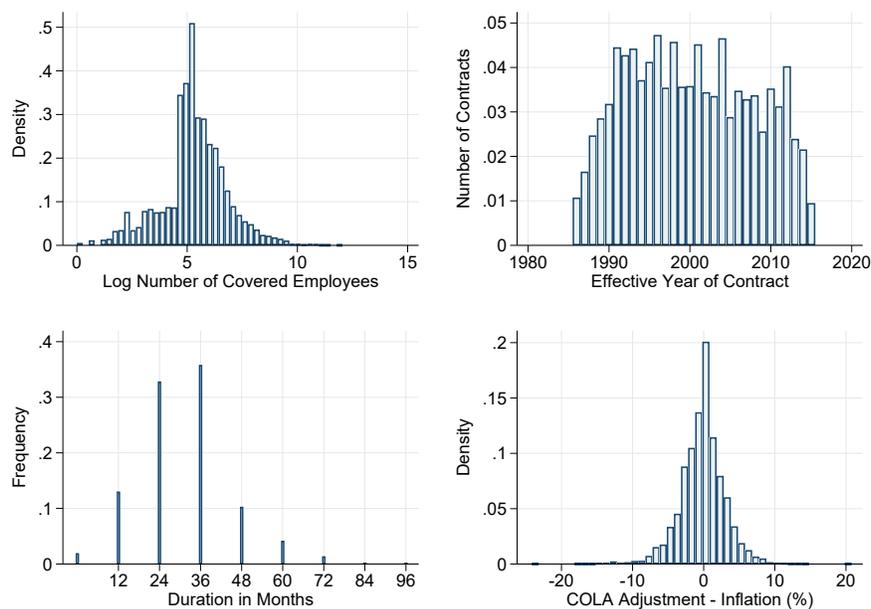
A.1 Appendix Material: Data Sources

Table A.1: Summary Tabulations for Contracts Metadata

Province	Freq.	Percent	Industry Group	Freq.	Percent
Alberta	3,820	11.79	Construction	1,626	5.02
British Columbia	4,085	12.61	Educational / Health	11,461	35.37
Manitoba	1,639	5.06	Entertainment	945	2.92
Multiprovince	2,005	6.19	Finance / Real Estate	886	2.73
New Brunswick	740	2.28	Information / Culture	1,295	4
Newfoundland / Labrador	539	1.66	Manufacturing	5,485	16.93
Northwest Territories	438	1.35	Primary industries	465	1.44
Nova Scotia	1,169	3.61	Public admin	3,882	11.98
Nunavut	171	0.53	Transportation	4,893	15.1
Ontario	15,719	48.51	Utilities	560	1.73
Prince Edward Island	146	0.45	Wholesale / Retail	904	2.79
Quebec	558	1.72	Total	32,402	100
Saskatchewan	1,177	3.63			
Yukon Territory	196	0.6			
Total	32,402	100			

Note: Absolute and relative frequencies of contracts, by province/territory and industry group.

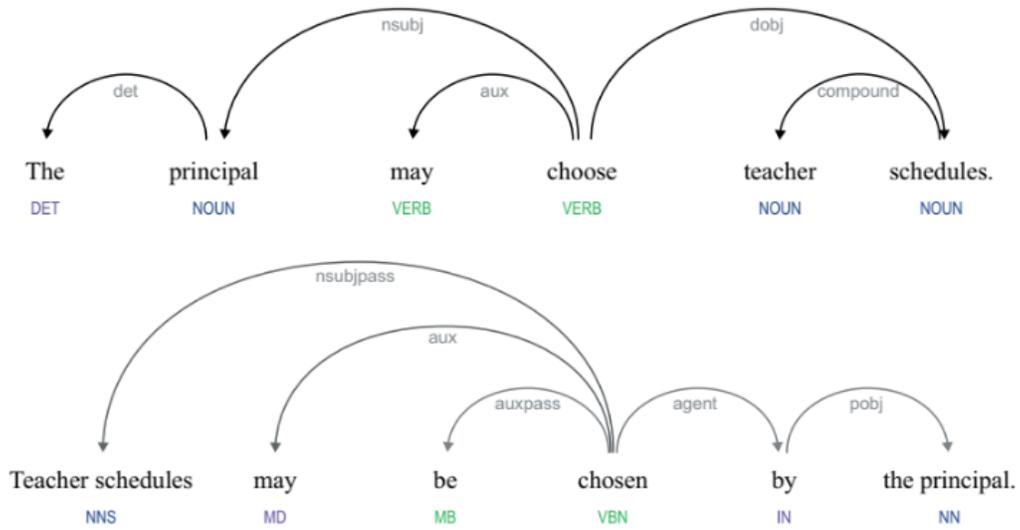
Figure A.1: Summary Figures for Contracts Metadata



Note: Histograms of selected metadata of contracts: (i) Log number of employees covered by given contract; (ii) Effective year of contract; (iii) Duration of a given contract in months, (iv) Cost-Of-Living Adjustment Adjustments.

A.2 Appendix Material: Contract Parsing

Figure A.2: Syntactic Dependency Parse for Deontic Modal Verb Structures



Note: Two examples of a parse tree. Each parse tree represents the relations between words in a recursive hierarchical structure. The edge labels indicate the relation between two words in a sentence.

Table A.2: Summary Tabulations: Subjects, Modals, and Verbs

Subject	Freq.	Modal	Freq.	Verb	Freq.
employee	32465			be	35265
who	12633			have	6212
it	7198			agree	5900
employer	6431			be_pay	5400
company	5666			receive	4236
which	5404			work	4035
he	5101			be_require	3656
party	4044			apply	3468
they	3997			provide	3045
there	3081			be_make	2955
union	2735			be_entitle	2694
that	2649	shall	57263	be_grant	2663
teacher	2598	will	30974	continue	2355
member	2501	may	13491	be_give	2301
leave	2303	must	3465	pay	2237
board	2247	should	1954	be_consider	1945
grievance	2092	would	1788	include	1639
dans	1960	can	1702	make	1570
nurse	1809	could	206	become	1553
hour	1690	might	130	mean	1518
hospital	1626	ought	79	be_provide	1495
rate	1612	need	27	occur	1486
time	1596			complete	1420
period	1572			be_understand	1402
he/she	1485			leave	1301
she	1460			require	1293
committee	1350			take	1224
day	1346			be_agree	1212
work	1301			recognize	1202
agreement	1299			be_deem	1188
provision	1278			meet	1142
seniority	1267			give	1102
notice	1233			notify	1092
position	1224			commence	1063

Note: List of most common subjects, modal verbs, and verbs in the extracted contract clauses, ordered by absolute frequency, respectively.

Table A.3: Contract Clause Typology

Categorization Logic	Examples
Obligations	
Positive & Strict Modal & Active Verb	shall provide, shall include, shall notify, shall continue
Positive & Strict Modal & Obligation Verb	shall be required, shall be expected, shall be obliged
Positive & Non-Modal & Obligation Verb	is required, is expected
Prohibitions	
Negative & Any Modal & Active Verb	shall not exceed, shall not use, shall not discriminate
Negative & Permission Verb	shall not be allowed, is not permitted
Positive & Strict Modal & Constraint Verb	shall be prohibited, shall be restricted
Permissions	
Positive & Non-Modal & Permission Verb	is allowed, is permitted, is authorized
Positive & Strict Modal & Permission Verb	shall be allowed, shall be permitted
Positive & Permissive Modal & Active Verb	may be, may request, may use, may require, may apply
Negative & Any Modal & Constraint Verb	shall not be restricted, shall not be prohibited
Rights	
Positive & Active & Active Rights Verb	shall receive, shall earn
Positive & Passive & Passive Rights Verb	shall be paid, shall be allowed
Negative & Any Modal & Obligation Verb	may not be required

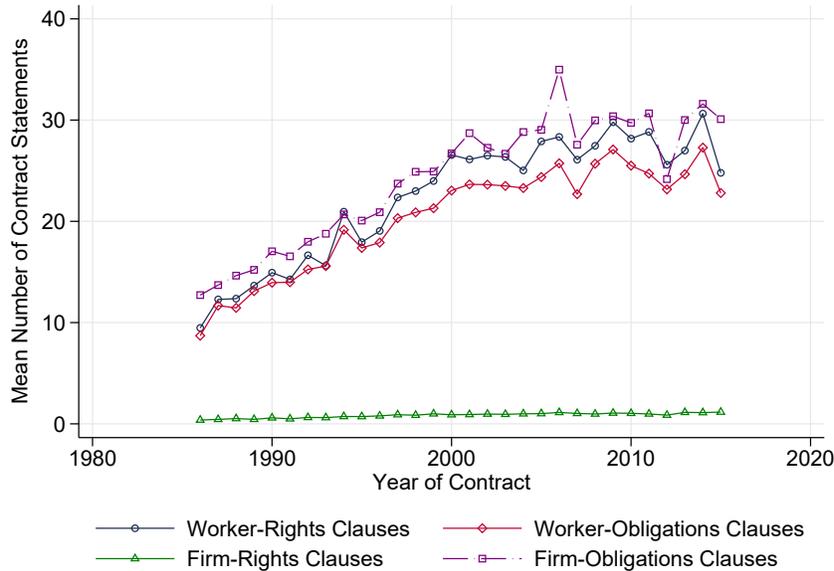
Note: Typology of clause types, word patterns, and corresponding examples.

Table A.4: Example Subject-Verb Tuples by Clause Type

subject	obligations	prohibitions	permissions	right	others
worker	employee is required (41789) employee shall be (21968) employees shall be (14350)	employee shall not lose (3578) employee shall not be (3517) employee will not be (2997)	employee may request (11120) employee may elect (9148) employee shall be allowed (7524)	employee shall be paid (61643) employee shall receive (57367) employee has (54772)	employee is (181457) employee works (42449) employees are (24868)
firm	company agrees (83488) employer agrees (76739) employer shall provide (19909)	board shall not be authorized (2397) company shall not be (1403) company will not be (1133) union will not cause (967) union will not engage (590) representatives shall not suffer (316)	employer may require (4992) employer may grant (4307) company may require (2705) representative may be (3452) union may refer (1983) union may submit (1785)	company has (9725) board shall have (7767) employer has (7506) union shall have (9463) union has (5231) member shall receive (4184)	employer recognizes (13744) company recognizes (13531) company is (9089) union recognizes (15091) member is (12139) union is (10315)
union	union agrees (46060) union shall notify (6113) member is required (3034)	supervisors shall not perform (343) supervisors will not perform (284) management will not take (139)	administrator may desire (566) director may grant (384) administrator may grant (377) case may be (14213) which may arise (6131) which may be (6042)	principal shall receive (973) administrator may have (808) principal shall be paid (516) who has (36467) leave shall be granted (15557) leave will be granted (10311)	supervisor is (2126) management is fix (1375) management is vest (1334) who is (141114) there is (116098) it is understood (102328)
manager	supervisor shall give (1278) management agrees (1272) manager shall give (1057)	provisions shall apply (4494) leave shall not exceed (4242)			
other	there shall be (73307) parties agree (70143) there will be (33167)				

Note: Most frequent examples of subject-verb tuples by clause type.

Figure A.3: Rights and Obligations Over Time, By Agent



Note: Mean number of rights and obligations for workers and firms, respectively, over time.

Table A.5: Summary Statistics: Number and share of zero clause types

Agent	Obligations		Rights		Permissions		Prohibitions	
	Count	%	Count	%	Count	%	Count	%
Worker	2,164	6.7	2,368	7.3	3,725	11.7	7,725	23.8
Firm	2,012	6.2	17,281	53.3	6,622	20.4	11,324	34.9
Union	4,069	12.6	13,684	42.2	11,481	35.4	22,257	68.7
Manager	13,080	40.4	27,968	86.3	24,821	76.6	29,656	91.5

Note: Counts and frequencies (%) of zero clause types in the contracts corpus, by agent (rows) and statement type (columns). Data source: Employment and Social Development Canada.

A.3 Appendix Material: Exploring and Validating Worker-Rights Clauses

Table A.7: Worker-Rights Clauses, By Industry Grouping

Industry Grouping	Worker-Rights Clauses	
	<i>Mean</i>	<i>Standard Deviation</i>
Construction	0.034	0.020
Educational, Health	0.041	0.025
Entertainment/Hospitality	0.038	0.024
Finance, real estate	0.048	0.025
Information and culture	0.041	0.026
Manufacturing	0.040	0.020
Primary industries	0.039	0.021
Public administration	0.048	0.032
Transportation	0.038	0.027
Utilities	0.046	0.021
Wholesale/Retail Trade	0.051	0.033

Note: Mean and Standard Error of worker rights clauses, by industry. Worker rights clauses defined as share of worker-rights clauses (number of worker rights clauses over the number of all clauses).

Table A.6: Example Worker-Rights Clauses

1. Employees should not be required to work more than two (2) hours after the end of their regular shift in such cases and shall be provided transportation by the Company, on request.
2. Such employees shall be paid not later than three (3) weeks after the date of application.
3. Where the Company schedules an employee to work in excess of seventy-seven (77) hours in one pay period, the employee will be paid for the excess hours at the applicable overtime rate.
4. However, an employee will receive one day of seniority if he or she works 5 or more hours on an overtime shift on Saturday or Sunday.
5. Standby Pay and Call-In Pay. An employee who is required by the Company to work overtime shall be paid at the rate of one and one-half times his applicable pro-rated hourly rate for time worked by him: (a) in excess of 8 hours in a work day
6. Where an employee is prevented by circumstances beyond his control from returning to work on time, he shall be paid for the holidays.
7. An employee who visits Occupational Health Services at the request of the Company following the completion of his shift will be paid in accordance with Section 16.01 and will be provided with transportation if necessary.
8. An employee in such instances will be paid at his/her regular rate upon returning to work.
9. If a general holiday falls on the regular pay day, employees shall be paid the last day worked before the general holiday.
10. Employees who retire as well as current retirees and survivors will be provided with Life Insurance in the amount of \$6,000.
11. The employee shall be entitled to additional time off for any holidays occurring within such vacation period.
12. An employee terminated during his probationary period would be entitled to review under the grievance procedure up to and including Step 3.
13. An employee not in a labour pool shall only be entitled to make application for an equal or higher rated job or, for a job which is in a line having a higher rated job than exists in his current line of promotion except that: 1 .
14. However, where practicable, senior employees in each job shall be given the opportunity to perform any available work in that job, on their shift, within their Department.
15. Any employee elected at the Federal or Provincial level will be granted a leave of absence without pay and without benefits, to extend to one (1) term in office.
16. The employee shall be entitled to additional time off for any holidays occurring within such vacation period.

Note: Sample of 16 worker rights from corpus (any typos come from OCR errors).

Table A.8: Share of Worker-Rights Clauses, By Union

Union	# of Contracts		Share of worker rights clauses
	Private-Sector	Public-Sector	
Canadian Union of Public Employees	234	1850	0.0411
National Automobile, Aerospace, Transportation and General Workers Union of Canada (CAW Canada)	836	189	0.0377
Public Service Alliance of Canada	317	664	0.0703
Ontario Nurses' Association	29	650	0.0433
International Brotherhood of Teamsters	624	47	0.0472
Service Employees International Union	128	510	0.0327
Ontario Secondary School Teachers' Federation	7	592	0.0369
Teamsters Canada	491	30	0.0459
Communications, Energy and Paperworkers Union of Canada	454	42	0.0434
Ontario English Catholic Teachers' Association	0	450	0.0445
Ontario Public Service Employees Union	37	324	0.0351
Elementary Teachers' Federation of Ontario	0	334	0.0472
United Steelworkers of America	303	18	0.0355
Alberta Teachers' Association	1	320	0.0532
United Food and Commercial Workers International Union	278	24	0.0452
Alberta Union of Provincial Employees	44	238	0.0589
Christian Labour Association of Canada	231	30	0.0583
United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers Intl. Union	210	24	0.0365
United Food and Commercial Workers Canada	219	10	0.0487
International Association of Machinists and Aerospace Workers	221	0	0.0353
International Brotherhood of Electrical Workers	115	80	0.0434
International Union of Operating Engineers	128	63	0.0476
Canadian Merchant Service Guild	167	3	0.0154
British Columbia Government and Service Employees' Union	70	82	0.0426
Seafarers' International Union of Canada	132	0	0.0308
Professional Institute of the Public Service of Canada	8	115	0.0816
Amalgamated Transit Union	71	45	0.0409
Unifor	92	23	0.0393
Laborers' International Union of North America	96	18	0.0373
United Brotherhood of Carpenters and Joiners of America	90	11	0.0373

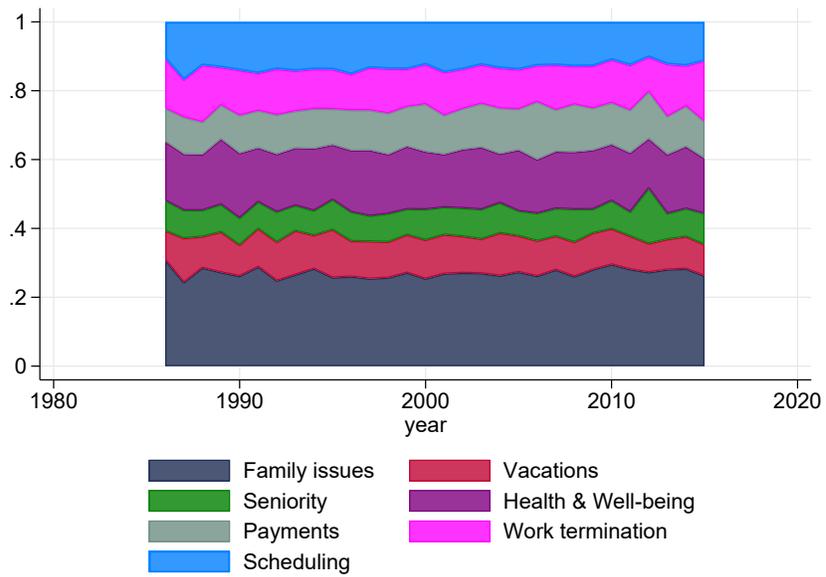
Note: Share of worker rights clauses by union. Unions ordered by number of contracts in the private and public sector; top 30 unions displayed.

Table A.9: Match of Broad Topics and Narrow Topics

Broad Topic (Share)	Narrow Topic (Share)	Most Associated Words
Scheduling (0.228)	Work Hours (0.058)	hours, work, rate, shift, regular, minimum, worked, called, scheduled, half
	Seniority-Based Benefits (0.039)	service, year, years, plan, benefits, retirement, salary, date, month, 00
	Leave of Absence (0.039)	leave, absence, granted, union, elected, loss, period, seniority, employer, year
	Scheduling (0.030)	day, work, days, required, rest, scheduled, hours, consecutive, week, shift
	Overtime (0.026)	overtime, hours, work, worked, rate, regular, shift, required, half, scheduled
	Part-Time Employment (0.023)	hours, seniority, credit, basis, status, changed, service, worked, work, regular
	Breaks (0.013)	rest, minute, 15, break, shift, period, minutes, hours, periods, half
Vacation (0.146)	Vacations (0.045)	vacation, year, period, entitlement, annual, leave, employment, earned, following, service
	Seniority-Based Vacation (0.038)	vacation, years, service, year, weeks, continuous, completed, days, annual, percent
	Holiday Pay (0.037)	holiday, day, holidays, statutory, falls, vacation, general, following, work, regular
	Holiday Work Pay (0.026)	holiday, hours, rate, day, worked, holidays, regular, statutory, work, half
Health / Wellness (0.118)	Workplace safety (0.054)	union, agreement, required, provided, covered, granted, work, given, company, collective
	Sick Leave (0.025)	sick, leave, credits, days, illness, granted, absence, month, year, injury
	Workplace Injuries (0.024)	injury, compensation, injured, work, workers, disability, accident, medical, benefits, shift
	Meals (0.015)	meal, lunch, period, hours, hour, overtime, work, break, half, shift
Seniority (0.111)	Position Classification (0.036)	rate, classification, higher, job, position, salary, transferred, new, assigned, lower
	Job Security (0.030)	position, job, temporary, given, vacancy, hired, nurse, opportunity, offered, months
	Seniority & Promotion/Transfer (0.030)	seniority, given, senior, preference, selected, job, ability, qualifications, positions, classification
	Probation Period (0.015)	probationary, period, agreement, rights, probation, privileges, completion, hired, completed, seniority
Payments (0.098)	Payment Rules (0.051)	rate, weekly, regular, day, hourly, agreement, hours, work, bi, half
	Shift Premiums (0.025)	shift, hour, premium, cents, hours, worked, 00, rate, regular, hourly
	Reimbursements (0.022)	travel, transportation, expenses, reimbursed, allowance, traveling, vehicle, employer, use, business
Family Issues (0.086)	Grievance & Discipline (0.031)	grievance, steward, union, discipline, discharge, discharged, notified, representative, suspended, procedure
	Bereavement Leave (0.028)	death, law, bereavement, leave, funeral, days, granted, family, immediate, day
	Parental Leave (0.027)	leave, parental, child, maternity, weeks, pregnancy, granted, adoption, birth, pregnant
Termination (0.085)	Recall (0.032)	laid, layoff, recall, given, lay, hired, new, opportunity, work, recalled
	Notice Requirements (0.027)	notice, notified, given, days, layoff, change, advance, working, written, writing
	Termination (0.026)	severance, employment, service, notice, termination, laid, continuous, layoff, terminated, year
Others (0.128)	Teacher Compensation (0.066)	teacher, teachers, school, salary, occasional, teaching, board, year, experience, day,
	Teacher Leave (0.029)	teacher, leave, sick, school, year, granted, teachers, days, absence, board
	Files (0.024)	copy, file, given, written, provided, request, performance, review, personnel, appraisal
	Jury duty (0.009)	jury, witness, duty, court, subpoenaed, difference, required, day, received, serve

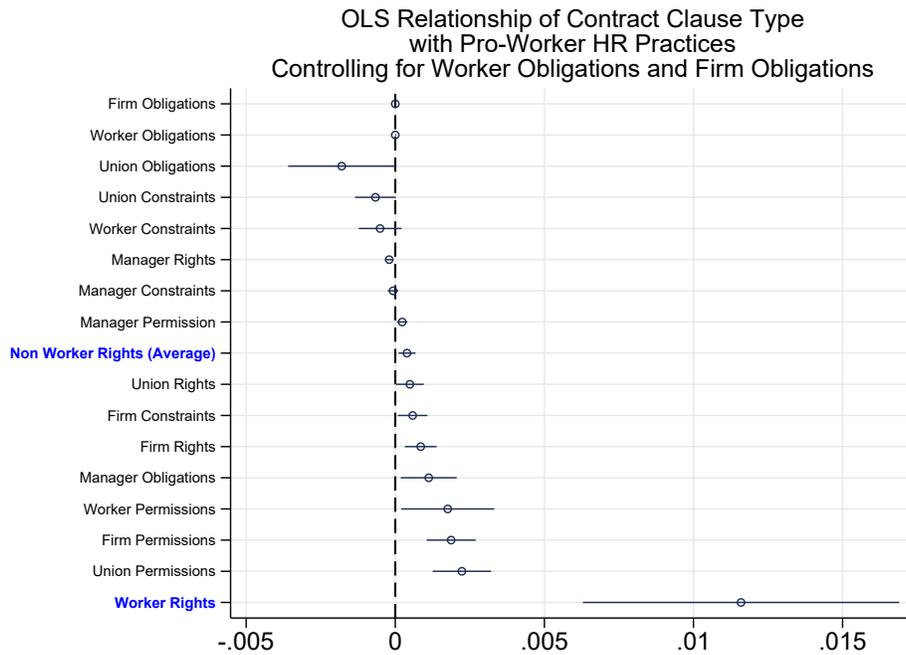
Note: Label, share (relative frequency), and 10 most associated words of topic clusters describing worker rights. Most associated words ordered by association strength. Data source: Employment and Social Development Canada.

Figure A.4: Worker-Rights Clauses Topics Over Time



Note: Shares of topic clusters of worker rights clauses, over time.

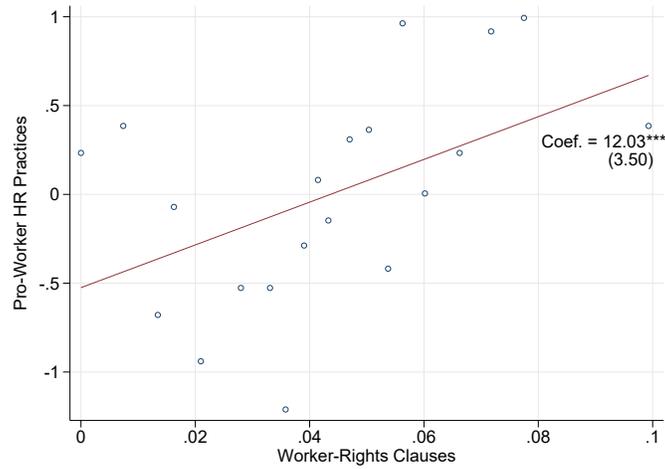
Figure A.5: Clause Types and Pro-Worker HR, Conditioning on Obligations



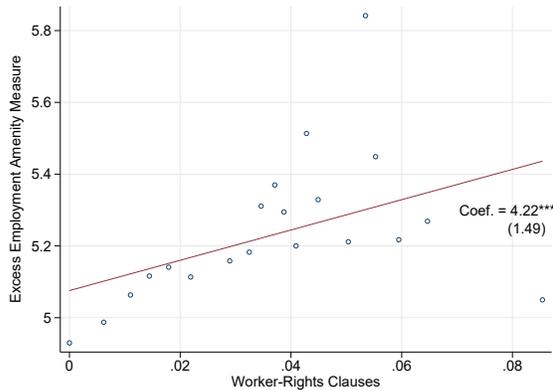
Note: Figure presents coefficients and 95% confidence intervals of regression of contract clause types on index for Pro-Worker HR Practices. Each coefficient is from a separate OLS regression. Outcome: Clause type share (number of clauses of type in question over the number of all clauses). Treatment: Standardized index of Pro-Worker HR Practices, defined as sum of approval rates to six statements about worker practices; it increases in “managers care about workers”, “promotes good workers”, and “employees are valued,” and decreases in “focus on top talent”, “incentives”, and “fire poor performers”. Controls: Firm obligations and worker obligations, defined as share of clauses of given type (number of clauses of type in question over the number of all clauses). Inference: Heteroscedasticity-robust standard errors. Data sources: Employment and Social Development Canada, World Management Survey (Bloom et al., 2012).

Figure A.6: Worker-Rights Clauses, Pro-Worker HR Practices, and Excess Employment Amenity Measure

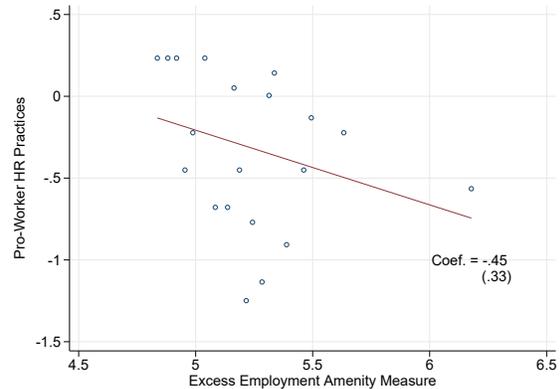
A. Pro-Worker HR Practices vs. Worker-Rights Clauses



B. Excess Employment Amenity Measure vs. Worker-Rights Clauses



C. Excess Employment Amenity Measure vs. Pro-Worker HR Practices



Note: Panel A: Binscatter plot of worker rights clauses (horizontal axis) and index for Pro-Worker HR Practices (vertical axis). Panel B: Binscatter plot of worker rights clauses (horizontal axis) and excess employment amenity index (vertical axis, defined in Section 4.4). Panel C: Binscatter plot of excess employment amenity index (horizontal axis) and index for Pro-Worker HR Practices (vertical axis). Worker rights clauses is defined as share of worker rights clauses (number of worker rights clauses over the number of all clauses). Index of Pro-Worker HR Practices is defined as standardized sum of approval rates to six statements about worker practices; it increases in “managers care about workers”, “promotes good workers”, and “employees are valued,” and decreases in “focus on top talent”, “incentives”, and “fire poor performers”. “Excess employment amenity measure” is the text-predicted firm size, controlling for wages. Worker right measure significantly positively correlated with Pro-Worker HR Practices (Panel A). Excess employment is significantly positively correlated with worker rights measure (Panel B), but not correlated with the pro-worker HR practices (Panel C). Data sources: Employment and Social Development Canada, World Management Survey (Bloom et al., 2012).

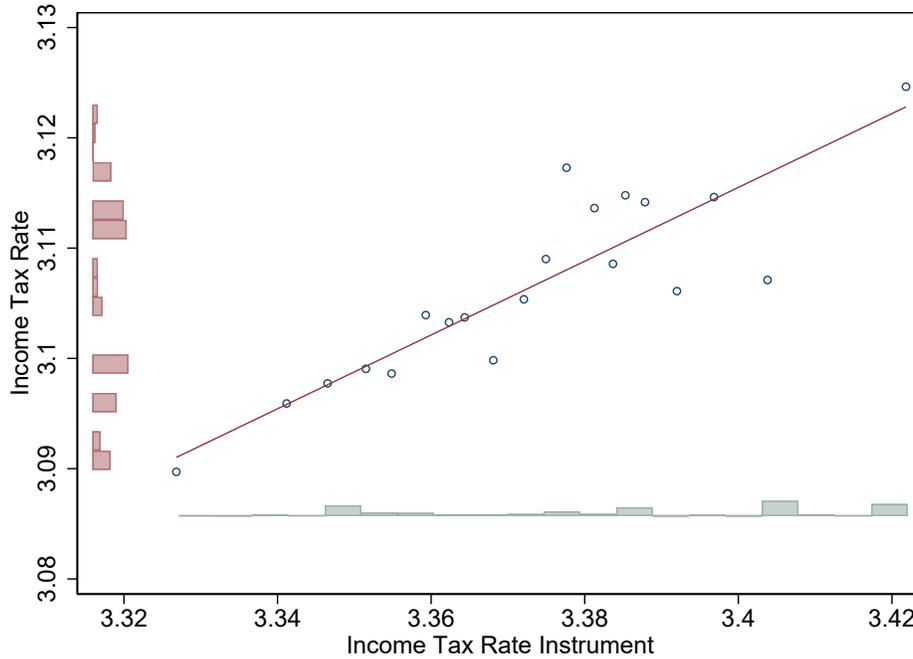
A.4 Appendix Material: Supporting Results

Table A.10: Effect of Tax Rate and Employment Rate on Selected Outcomes

	Firm Entry	Firm Exit	Firm Size	COLA Clause
	(1)	(2)	(3)	(4)
Panel A:				
Log Income Tax Rate	0.253 (0.191)	-0.151 (0.165)	-0.391 (0.478)	0.003 (0.182)
R-Squared	0.17	0.09	0.32	0.16
Number of Observations	22,864	22,864	24,826	24,826
Panel B:				
Log Employment Rate	0.261 (0.323)	-0.010 (0.341)	-1.040 (0.968)	-0.268 (0.383)
R-Squared	0.17	0.24	0.32	0.15
Number of Observations	26,725	26,725	29,157	29,157
Province-Sector FEs	X	X	X	X
Sector-Year FEs	X	X	X	X

Note: Coefficients and standard errors of effect of log tax rate (Panel A) and leave-one-out average log employment rate (Panel B) on outcome indicated in the column header (firm entry, firm exit, and COLA clause are indicator variables, firm size is in logs). Sample of firm entries and firm exists excludes firms that only appear once in the dataset. Inference: Standard errors clustered at the province-by-sector level. Single, double, and triple asterisks indicate statistical significance at the 10%, 5%, and 1% levels, respectively. Data sources: Employment and Social Development Canada, Center for the Study of Living Standards, Canadian Labor Force Survey.

Figure A.7: Income Tax IV: First Stage



Note: Figure presents first stage binscatter of labour income tax rate (vertical axis) and predicted income tax rate based on lagged rates and exemptions (horizontal axis). Kleibergen-Paap First Stage F-Statistic = 65.08. Controls: Province-by-sector fixed effects and year-by-sector fixed effects. Data sources: ESDC, Center for the Study of Living Standards, Statistics Canada.

Table A.12: Worker Rights, Labor Tax, and HR Index

	Worker Rights (Distant Wage Substitutes) (1)	Worker Rights (Close Wage Substitutes) (2)	Worker Rights (Distant Wage Substitutes) (3)	Log Income Tax Rate (4)	Pro-Worker HR Index (5)
Log Income Tax Rate	1.354* (0.793)	1.162*** (0.313)	1.280 (0.812)		
Worker Rights (Close Wage Substitutes)			0.063 (0.060)	0.0005*** (0.0002)	0.144 (0.209)
Worker Rights (Distant Wage Substitutes)				0.0006 (0.0004)	1.487*** (0.402)
R-Squared	0.24	0.19	0.24	0.91	0.13
Number of Observations	23,553	23,553	23,553	23,553	113
Province-Sector FEs	X	X	X	X	
Sector-Year FEs	X	X	X	X	

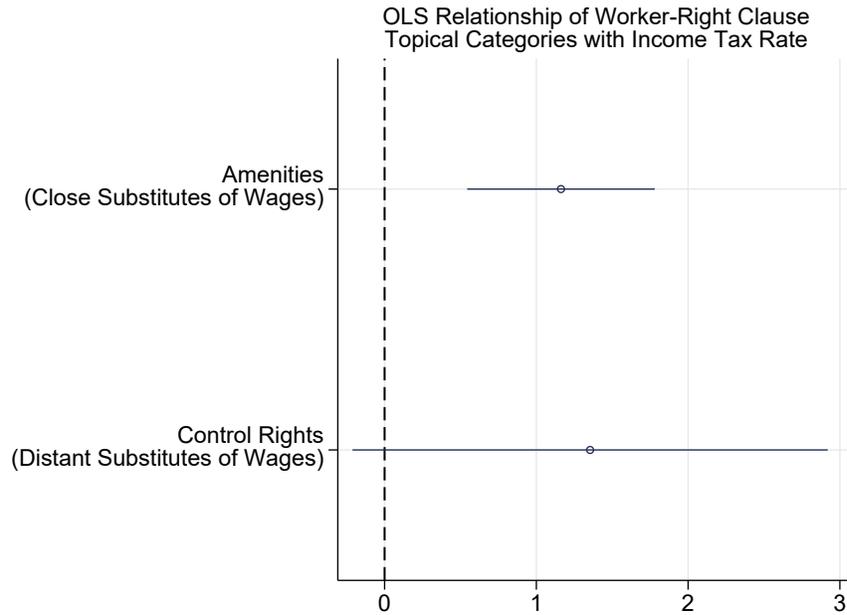
Note: Outcome variables indicated in column header. Worker rights variables standardized. Substitutability with wages of given topic calculated as the dot-product similarity between the centroid of the topic and the following 20 statements: "Employees shall have ..." incentive-based pay. a commission. a production bonus. a piece rate. a cost-of-living allowance. hazard pay. a uniform allowance. a tool allowance. free room and board. subsidized room and board. paid vacation leave. paid holiday leave. paid sick leave. paid personal leave. overtime pay. shift differential pay. life insurance. health insurance. disability insurance. retirement benefits. 16 topics most (least) close to these statements are grouped in categories of close (distant) substitutes of wages. Share of worker entitlements (number of worker rights clauses over number of all clauses). Standard errors clustered at the province-by-sector level, except for column 5. Single, double, and triple asterisks indicate statistical significance at the 10%, 5%, and 1% levels, respectively.

Figure A.8: Effect of Labor Income Tax Rates Worker-Rights Clauses by Topic – 30 Topics



Note: Figure presents coefficients and 95% confidence intervals of effect of labor tax rate on worker right topics. Each coefficient is from a separate OLS regression. Outcome: Share of worker rights clauses that belong to given topic (number of worker rights clauses of topic in question over the number of all clauses). Treatment: Labor tax rate, defined as log of implicit personal income tax rate. Controls: Province-by-sector fixed effects and year-by-sector fixed effects. Inference: Standard errors clustered at the province-by-sector level. Data sources: Employment and Social Development Canada, Center for the Study of Living Standards.

Figure A.9: Effect of Tax Rates on Worker-Rights Clauses, by Substitutability with Wages



Note: Figure presents coefficients and 95% confidence intervals of effect of log labor tax rate on worker-right topical categories (by substitutability with wages). Substitutability with wages of given topic calculated as the dot-product similarity between the centroid of the topic and the following 20 statements: "Employees shall have ..." incentive-based pay. a commission. a production bonus. a piece rate. a cost-of-living allowance. hazard pay. a uniform allowance. a tool allowance. free room and board. subsidized room and board. paid vacation leave. paid holiday leave. paid sick leave. paid personal leave. overtime pay. shift differential pay. life insurance. health insurance. disability insurance. retirement benefits. 16 topics most (least) close to these statements are grouped in categories of close (distant) substitutes of wages. Each coefficient is from a separate OLS regression. Outcome: Worker right topic, defined as standardized mean of 16 applicable topics, each defined as share of worker rights clauses that belong to given topic (number of clauses of topic in question over the number of all clauses). Treatment: Labor tax rate, defined as log of implicit personal income tax rate. Controls: Province-by-sector fixed effects and year-by-sector fixed effects. Inference: Standard errors clustered at the province-by-sector level. Data sources: Employment and Social Development Canada, Center for the Study of Living Standards.

Table A.11: Effect of Instrumented Labor Tax on Worker Rights

Outcome:	Lag = 1 years			Lag = 3 years		
	First Stage Log Tax Rate	Reduced Form Worker Rights	2SLS Worker Rights	First Stage Log Tax Rate	Reduced Form Worker Rights	2SLS Worker Rights
	(1)	(2)	(3)	(4)	(5)	(6)
Instrumented Log Tax Rate	0.335*** (0.042)	0.023** (0.010)	0.068*** (0.025)	0.212*** (0.038)	0.020* (0.011)	0.092** (0.041)
Kleibergen-Paap rk Wald F-Statistic			65.08			31.67
R-Squared	0.92	0.15	0.003	0.92	0.15	0.002
Number of Observations	24,826	24,826	24,826	24,826	24,826	24,826
Province-Sector FEs	X	X	X	X	X	X
Sector-Year FEs	X	X	X	X	X	X

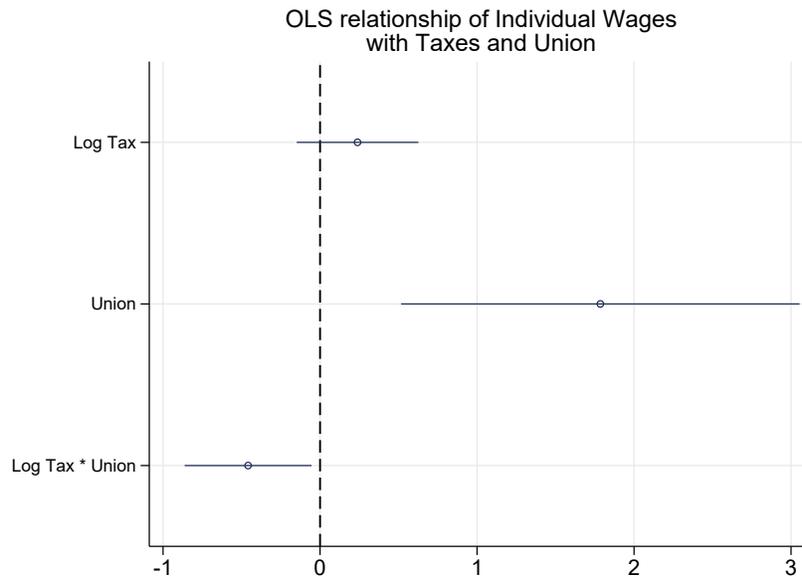
Note: Figure presents the first stage, reduced form, and 2SLS coefficients of estimation of instrumented labor tax rate on worker rights. Outcome: Clause type, defined as the share of clauses of given type (number of clauses of type in question over the number of all clauses). Treatment: Log Labor tax rate in province p and year t, instrumented as the log of the sum of federal income tax rate of year t, calculated for the average income of province p and year t-k, and the province income tax rate of province p and year t-k, calculated for the average income of province p and year t-k, for k=1, and k=3. Controls: Province-by-sector fixed effects and year-by-sector fixed effects. Inference: Standard errors clustered at the province-by-sector level. Single, double, and triple asterisks indicate statistical significance at the 10%, 5%, and 1% levels, respectively. Data sources: Employment and Social Development Canada, Center for the Study of Living Standards, Statistics Canada.

Figure A.10: Effect of Labor Income Tax Rates and Union Status on Wages



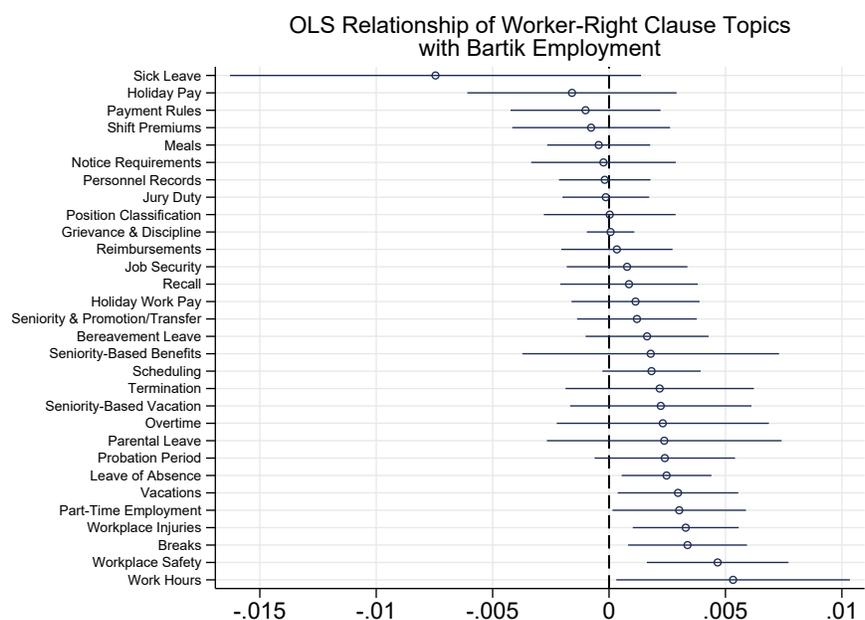
Note: Figure presents coefficients and 95% confidence intervals of effect of labor tax rate, union status, and the interaction of labor tax rate and union status on individual wages. All coefficient are from the same OLS regression. Outcome: Individual wages, defined as worker's logarithmized hourly wage (before taxes and other deductions, but including tips, commission and bonuses). Treatments: Labor tax rate, defined as logarithmized implicit personal income tax rate; union status, defined as indicator variable that equals one if worker is member of a union, and zero otherwise. Controls: Province-by-sector fixed effects, and year-by-sector fixed effects. Inference: Standard errors clustered at the province level. Sample: 1999-2006 (excludes years from the financial crisis 2007 onward). Data sources: Canadian Labor Force Survey, Center for the Study of Living Standards.

Figure A.11: Effect of Labor Income Tax Rates and Union Status on Wages, adding Gallup data



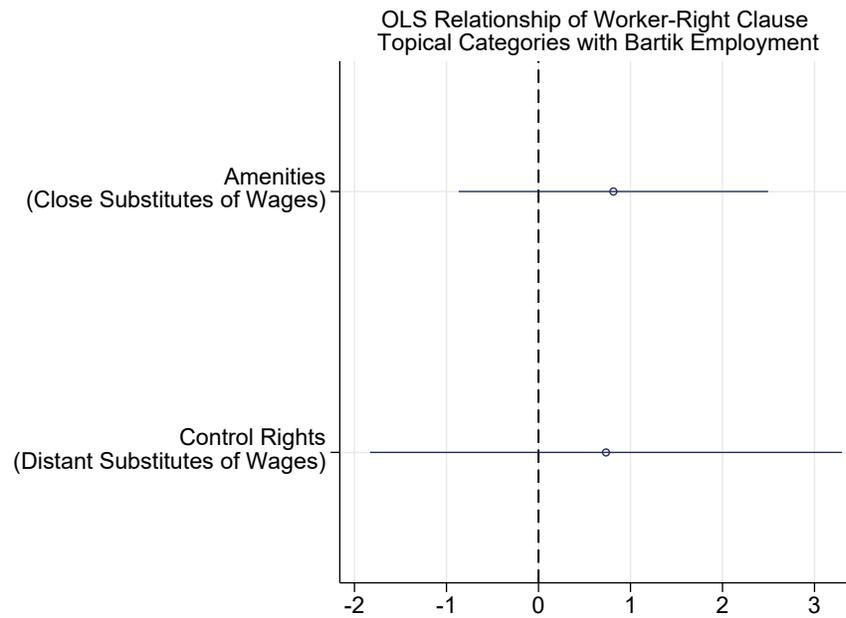
Note: Figure presents coefficients and 95% confidence intervals of effect of labor tax rate, union status, and the interaction of labor tax rate and union status on individual wages. All coefficients are from the same OLS regression. Sample: Merge of Gallup (1986-1996) and Canadian Labour Force Survey (1997-2006). Outcome: Individual wages, defined as worker's logarithmized hourly wage (before taxes and other deductions, but including tips, commission and bonuses). For Gallup, outcome is calculated from harmonized annual income levels (assuming 52 weeks per year and 36 working hours per week). Treatments: Labor tax rate, defined as logarithmized implicit personal income tax rate; union status, defined as indicator variable that equals one if worker is member of a union, and zero otherwise. Controls: Province fixed effects, and year fixed effects. Note that we do not have sector information for Gallup and therefore cannot interact province and year fixed effects with sector (not interacting these fixed effects allows to add data from the Canadian Labor Force Survey for 1997 and 1998 for which we also do not have sector information). Inference: Standard errors clustered at the province level. Data sources: Canadian Labor Force Survey, Gallup, Center for the Study of Living Standards.

Figure A.12: Effect of Employment Rate on Worker-Rights Clauses by Topic



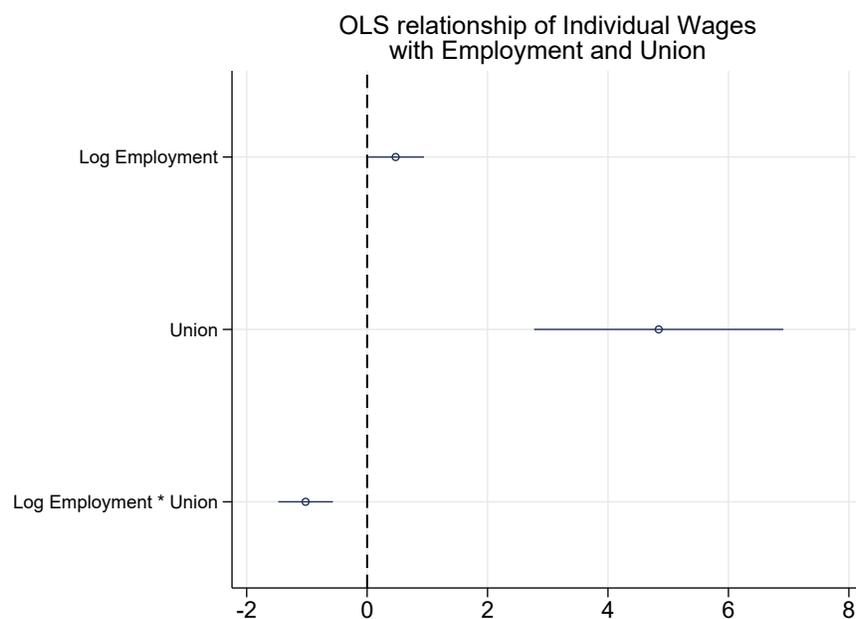
Note: Figure presents coefficients and 95% confidence intervals of effect of 1 leave-one-out average log employment rate on worker right topics. Each coefficient is from a separate OLS regression. Outcome: Worker right topic, defined as share of worker rights clauses that belong to given topic (number of clauses of topic in question over the number of all clauses). Treatment: Leave-one-out employment rate in a given sector, defined as the average log employment rates in other sectors in the same province and year. Controls: Province-by-sector fixed effects and year-by-sector fixed effects. Inference: Standard errors clustered at the province-by-sector level. Data sources: Employment and Social Development Canada, Canadian Labor Force Survey.

Figure A.13: Effect of Employment on Worker-Rights Clauses, by Substitutability with Wages



Note: Figure presents coefficients and 95% confidence intervals of effect of leave-one-out log average employment rate on worker-right topical categories (by substitutability with wages). Substitutability with wages of given topic calculated as the dot-product similarity between the centroid of the topic and the following 20 statements: "Employees shall have ..." incentive-based pay. a commission. a production bonus. a piece rate. a cost-of-living allowance. hazard pay. a uniform allowance. a tool allowance. free room and board. subsidized room and board. paid vacation leave. paid holiday leave. paid sick leave. paid personal leave. overtime pay. shift differential pay. life insurance. health insurance. disability insurance. retirement benefits. 16 topics most (least) close to these statements are grouped in categories of close (distant) substitutes of wages. Each coefficient is from a separate OLS regression. Outcome: Worker right topic, defined as standardized mean of 16 applicable topics, each defined as share of worker rights clauses that belong to given topic (number of clauses of topic in question over the number of all clauses). Treatment: Leave-one-out employment rate in a given sector, defined as the average log of employment rates in other sectors in the same province and year. Controls: Province-by-sector fixed effects and year-by-sector fixed effects. Inference: Standard errors clustered at the province-by-sector level. Data sources: Employment and Social Development Canada, Center for the Study of Living Standards.

Figure A.14: Effect of Employment Rates and Union Status on Wages



Note: Figure presents coefficients and 95% confidence intervals of effect of employment rate, union status on the interaction of employment rate and union status on individual wages. All coefficient are from the same OLS regression. Outcome: Individual wages, defined as worker's log hourly wage (before taxes and other deductions, but including tips, commission and bonuses). Treatments: Leave-one-out employment rate in a given sector, defined as the average of log employment rates in other sectors in the same province-year; union status, defined as indicator variable that equals one if worker is member of a union, and zero otherwise. Controls: Province-by-sector fixed effects and year-by-sector fixed effects. Sample: 1999-2006 (excludes years from the financial crisis 2007 onward). Inference: Standard errors clustered at the province level. Data source: Canadian Labor Force Survey.

Table A.13: Strike Intensity

Effect on Strike Intensity					
<i>A. Effect of Tax Rates</i>					
	(1)	(2)	(3)	(4)	(5)
Log Income Tax Rate	0.524 (0.339)	1.076* (0.588)	1.032* (0.574)	0.896 (0.781)	1.445* (0.699)
R-Squared	0.07	0.08	0.17	0.33	0.14
Number of Observations	24,826	11,405	11,143	9,750	4,468
<i>B. Effect of Employment Rates</i>					
	(6)	(7)	(8)	(9)	(10)
Log Employment Rate	-0.501 (0.581)	0.476 (0.931)	0.239 (0.989)	0.120 (1.450)	2.374** (1.121)
R-Squared	0.06	0.07	0.16	0.34	0.12
Number of Observations	29,157	13,652	13,384	11,776	5,993
Sample	All	Private	Private	Private	Private
Province-Sector FEs	X	X	X	X	X
Sector-Year FEs	X	X	X	X	X
Contract Controls			X		
Firm FE				X	
Union FE					X

Note: Coefficients and standard errors of effect of labor tax rate (Panel A) or leave-one-out employment rate (Panel B) on strike intensity, for different specifications as indicated in table footer. Outcome: Strike intensity, defined as square root of number of working days lost to a strike during this contract negotiation. Treatment, Panel A: Labor tax rate is defined as log of implicit personal income tax rate. Treatment, Panel B: Leave-one-out employment rate in a given sector, defined as the average of log employment rates in other sectors in the same province and year. Inference: Standard errors clustered at the province-by-sector level. Single, double, and triple asterisks indicate statistical significance at the 10%, 5%, and 1% levels, respectively. Data sources: Employment and Social Development Canada, Center for the Study of Living Standards, Canadian Labor Force Survey.

B Model Appendix: Collective Bargaining Agreements as Endogenously Incomplete Contracts

This section considers a simple union-firm bargaining model. A contract consists of a wage and a collection of rights to certain amenities. The right to exercise an amenity may conflict with the control over time (e.g. vacations, paid time off, scheduling rules). Management will thus be reluctant to provide high levels of these amenities during the production process. Thus, in order for a worker to have the right to a particular amenity it must be contracted upon *ex ante*. Under the hypothesis that there are some costs associated with adding contract terms, as in Townsend (1979) and Dye (1985), it is optimal to allocate more valuable amenities to the contract until the costs outweigh the benefits. That is similar to the framework in Mulligan and Shleifer (2005) in the context of regulatory text.

Bargaining is costly, while the number of potential clauses is unlimited. Hence, we can view a contract as a *capital good* with stock K_t in bargaining period t . For simplicity the contract is characterized by the number of clauses of type $t \in T$, where T is given by the clauses in Table .

In principle, there could be an unlimited number of amenities or worker rights, indexed by $i \geq 0$. It is assumed that workers can bargain for amenities $a^w(i) > a^f(i)$ above what the firm would offer. Amenities are normalized such that $a(i) = a^w(i) - a^f(i)$ is the increase in amenities above what the firm would choose in the absence of a contract. This value can come from two sources. First, there are non-production amenities such as paternity leave and vacation time. Second, there are production-related control rights – including the right to refuse some types of work, or the right to organize the pace and manner with which the work is done.

Both non-production amenities and control rights have the feature that the worker does not have to exercise the right. For example, workers that do not have children will not exercise the right for parental leave. Let $\lambda(i)$ be the fraction of workers who will exercise right or amenity i . The value of a contract right depends upon the intrinsic value of the right and the number of individuals who exercise the right. Let $\beta(i) = \lambda(i) a(i)$ be the value of amenity or right i to the union. Without loss of generality, amenities are indexed so that $\beta'(i) < 0$. It is also assumed that $\beta''(i) > 0$ and $\lim_{i \rightarrow \infty} \beta(i) = 0$. The cost of rights are normalized to have the same marginal cost c . Amenities are assumed to be workplace public goods, and so their costs do

not increase with firm size, as in Mulligan and Shleifer (2005).

Each amenity $a(i)$ is implemented via a fixed contract clause. It is assumed that clauses are nominally expensive and hence given T clauses, it is efficient to maximize the value of amenities delivered with T clauses. The total value of amenities with a contract of length T is:

$$A(T) = \int_0^T \beta(i) di, \quad (3)$$

and hence $A'(T) = \beta(T)$ and $A''(T) = \beta'(T) < 0$.

Workers have constant marginal product p and are paid a uniform wage w , taxed at a rate τ . Workers like rights to actions (including amenities) while employers dislike them with cost $cA(T)$. Union collective bargaining agreements are contracts over wages and ex-ante actions that workers are allowed to take, or amenities that firms must provide. The preferences of the union per worker over wages and amenities is given by a constant elasticity of substitution function:

$$V(T, w) = \left(A(T)^\rho + ((1 - \tau)w)^\rho \right)^{1/\rho}, \quad (4)$$

where $\tau \in (0, 1)$ is the personal income tax rate. For this standard CES functional form the elasticity of substitution between amenities and net wages $(1 - \tau)w$ is $\sigma = \frac{\rho}{1 - \rho}$, where $\rho \in [0, 1]$.

The firm will make an offer to workers of a contract with T amenities, with value $A(T)$ and wage w , denoted by $K = \{T, w\}$. This offer faces a noisy outside option given by the union's strike threat. More precisely, if $V(K) < V^0 + \epsilon$ then workers will go on strike. If the support of ϵ is positive, this ensures that workers get at least V^0 .

The timing is:

1. Firms choose the wage w and the number of amenities/rights T , producing a total value of amenities/rights $A(T)$.
2. If $V(K) < V^0 + \epsilon$, the firm strikes and workers get V^0 , the outside option. If not, then the union accepts the contract that is then implemented. Production begins.
3. If the action is contracted ($i \leq T$) then a fraction $\lambda(i)$ of workers choose to exercise the right or amenity $a(i)$. If the action is not contracted, the manager

chooses the action $a^f(i)$.

4. Production is completed. Utility is realized and wages are paid to workers that are still employed.

Moving to the production function. Let $G(V(K) - V^0) = \Pr[V(K) - V^0(\tau) > \epsilon]$ be the probability that workers do *not* go on strike. It is assumed that when a strike occurs, profits are zero. Assuming constant returns to scale, the profit function of the firm offering contract $K = \{T, w\}$ is

$$\Pi(K) = (pN - wN - c \times A(T)) G(V(K) - V^0), \quad (5)$$

where N is the size or demand for the firm's product (which is not modeled), p is the product price, w the wage rate, and $c \times A(T)$ is the cost of providing amenities using T contract terms. The firm offers the union/workers efficient contract terms K that minimize costs for a given level of union utility.

To get convenient closed-form solutions, let $G' = g$ on its support $[0, 1/g]$. In that case we have $G(x) = gx$, for $0 \leq x < 1/g$ and $G(x) = 1$ for $x \geq 1/g$. This implies that if $V \geq V^0 + 1/g$ then there will be no strike. Thus, the probability of no strike is:

$$\Pr[V(K) - V^0 > \epsilon] = G(V(K) - V^0) = \min\left\{1, \max\left\{0, g(V(K) - V^0)\right\}\right\} \in [0, 1]. \quad (6)$$

Note that this expression shows that the probability of a strike may depend on the value of the contract and of the outside option. We use this to motivate an empirical comparison of strike intensity with taxes. Table A.13 shows evidence that an increase in the local tax rate increases strike intensity, as measured by number of worker days on strike. Hence, $g(V(K) - V^0)$ is decreasing. This can occur either due to more uncertainty (g is smaller) or fewer rents ($V(K)$ is smaller), or both. That supports our interpretation of the shocks.

Now we present our main proposition.

Proposition 1. *Suppose g is sufficiently small, so that there is a positive probability of a strike. At an efficient contract K , the wage as a function of contract terms is:*

$$w^*(1 - \tau) = A(T) \left(\frac{\hat{c}}{N}\right)^{1/(1-\rho)}, \quad (7)$$

where $\hat{c} = c(1 - \tau)$. Hence, an increase in the tax rate τ lowers the wage relative to amenities. Given the number of pro-worker clauses T^* , union utility is

$$V(T^*) = A(T^*) v\left(\frac{\hat{c}}{N}\right), \quad (8)$$

where

$$v\left(\frac{\hat{c}}{N}\right) = \left(1 + \left(\frac{\hat{c}}{N}\right)^{\rho/(1-\rho)}\right)^{1/\rho}.$$

If both wages and amenities are positive in equilibrium, then the equilibrium level of amenities is given by:

$$A(T^*) = \frac{1}{2} \left\{ \frac{pN}{c \left(\left(\frac{\hat{c}}{N} \right)^{\rho/(1-\rho)} + 1 \right)} + \frac{V^0}{v(\hat{c}/N)} \right\} \quad (9)$$

$$= \frac{1}{2} \left\{ \frac{pN}{cv(\hat{c}/N)^\rho} + \frac{V^0}{v(\hat{c}/N)} \right\}. \quad (10)$$

The proof is provided in Appendix B.2.

From (10), we get the following corollary:

Corollary 2. *The number of amenities/rights T^* increases with an increase in the income tax τ , firm size N , firm productivity p , and the worker's outside option V^0 .*

This result is consistent with our empirical findings. The model shows that the results follow from an efficiency-minded firm offering a contract to a union subject to a strike threat. One would obtain similar results from an efficient bargaining model, though the magnitudes of the effects will vary with the details.

B.1 Explaining Contract Categories

The previous analysis makes the basic point that if the contract provides unpriced amenities to workers then an increase in the income tax leads to an increase in contracted upon worker rights. This section discusses the forces that lead to the addition of other clauses in the collective agreement. To simplify matters, clauses are divided into three groups, worker rights, denoted by T^W , firm rights, denoted by T^F , and all other clause, T^O .

The model in the previous section is technically equivalent to supposing that a worker must get an outside option u^0 , that implicitly incorporates any cost of strikes. Thus, we may suppose that a worker's utility is given by:

$$U = V(T^W, (1 - \tau)w) = u^0. \quad (11)$$

From this, we can solve for the wage as $w(T^W, \tau, u^0)$. It is then assumed that the benefit of contracting to the firm is given by a twice differentiable, concave fixed benefit $\pi(\vec{T})$, where the number of worker rights, firm rights and other clauses is given by $\vec{T} = \{T^W, T^F, T^O\} \geq \vec{0}$. It is assumed to satisfy:

$$\pi(\vec{0}) = 0, \quad (12)$$

$$\partial\pi/\partial T^i < 0, i = W, F, \quad (13)$$

$$\partial\pi/\partial T^O(0, 0, T^{*O}) = 0, \quad (14)$$

where $T^{*O} > 0$ is the optimal number of other clauses given that there is a union. The clauses given by T^O provide definitions and basic parameters for the collective agreement. Finally, we assume that clauses are complements:

$$\frac{\partial^2\pi}{\partial T^i\partial T^j}, i \neq j, i, j \in \{W, F, O\}. \quad (15)$$

This assumption can be viewed as a formal implementation of the Simon (1951) model. In that model he assumes that when the worker agrees to employment she give the right to the firm to direct her work. However, such a right cannot be unlimited. For example, the firm might ask the worker for extra hours of work. Thus, any right given to the firm is counter balanced by constraints. Conversely, if the firm gives the worker a right, it might be constrained. For example, the worker may have the right to seek medical attention during the hours of employment. However, to ensure that the visits are necessary, the firm might add the clause that the worker must provide a letter from the doctor. This is an example of where a work right (the right to seek medical treatment) is paired with the firm's right to verify the need for the appointment. This is effect is captured by condition (15).

Combining the benefits from contracting with the firms costs and revenues, firm

profits are given by:

$$\Pi(\vec{T}, \tau, u^0) = py(N) + \pi(\vec{T}) - N \times \cdot w(T^W, \tau, u^0), \quad (16)$$

where N is the number of workers at the firm. From which we have:

Proposition 3. *At an optimal contract characterized by:*

$$\vec{T}(\tau, u^0) = \arg \max_{\vec{T} \geq \vec{0}} \Pi(\vec{T}, \tau, u^0)$$

satisfies $\partial T^i / \partial \tau, \partial T^i / \partial u^0 \geq 0, i = W, F, O$.

Proof. From (11) and (16) it follows that $\partial^2 \Pi / \partial \tau \partial T^W, \partial^2 \Pi / \partial u^0 \partial T^W \geq 0$, and with strict inequality when $T^W > 0$. The assumptions made on $\pi(\cdot)$ ensure that $\partial^2 \Pi / \partial T^i \partial T^j \geq 0$ for $i \neq j, i, j = W, F, O$. Finally, $\partial^2 \Pi / \partial \tau \partial T^i = 0, i = F, O$. Hence the profit function satisfies the conditions of theorem 6 of Milgrom and Shannon (1994) that ensures the profit function is supermodular in contract clauses and has increasing differences in τ and u^0 . Thus, the proposition follows immediately from theorem 5 of Milgrom and Shannon. \square

This proposition illustrates that the effect of both taxes and the outside option on the number of clauses in a contract is very general. It also implies that as the firm gets larger (N increases) the number of clauses in a contract increases. The relative importance of these effects can be captured by running the regressions in shares. This model predicts that the numbers of clauses T^O and T^F cannot increase without an increase in the number of worker rights. The extent to which these clause varies is an empirical question. When regressions are run in turns of shares, then this provides information on how the relative number of clauses varies with changes in the income tax and outside option.

B.2 Proof of Proposition (1)

Proof. It is assumed that a strike occurs with positive probability, hence $V(K|\tau) < V^0 + 1/g$. The first order condition for wages is given by:

$$\frac{\partial \Pi}{\partial w} = -gN\Delta V + MR \times g \frac{\partial V}{\partial w} = 0,$$

where $\Delta V = V(K|\tau) - V^0 > 0$. This inequality follows from the fact that product price is sufficiently high that profitable production is possible. The marginal revenue from production is given by $MR = (p \times N - w \times N - c \times A(T))$.

This implies:

$$\frac{\partial V}{\partial w} = \frac{N \times \Delta V}{MR}.$$

We get a similar formula for the level of amenities, T :

$$\frac{\partial \Pi}{\partial T} = -c \times A'(T) \times g \times \Delta V + MR \times g \frac{\partial V}{\partial T} = 0,$$

and thus:

$$\frac{\partial V}{\partial T} \frac{1}{cA'(T)} = \frac{\Delta V}{MR}.$$

From this we get:

$$\frac{cA'(T) \times \partial V / \partial w}{\partial V / \partial T} = N. \quad (17)$$

Next we compute the effects on union utility:

$$\begin{aligned} \frac{\partial V}{\partial w} &= V^{(1-\rho)} \times \{(1-\tau)w\}^{\rho-1} (1-\tau), \\ \frac{\partial V}{\partial T} &= V^{(1-\rho)} \times \{A(T)\}^{\rho-1} A'(T). \end{aligned}$$

We can plug these back into (17). Notice that the $A'(T)$ drops out and we get (using the fact that $\rho < 1$):

$$\frac{cA'(T) \times V^{(1-\rho)} \times w^{\rho-1} (1-\tau)^\rho}{V^{(1-\rho)} \times \{A(T)\}^{\rho-1} A'(T)} = N,$$

or

$$\frac{w}{A(T)} = \frac{c^{1/(1-\rho)} (1-\tau)^{\rho/(1-\rho)}}{N^{1/(1-\rho)}}, \quad (18)$$

$$w(1-\tau) = A(T) \left(\frac{\hat{c}}{N} \right)^{1/(1-\rho)}, \quad (19)$$

where $\hat{c} = c(1-\tau)$, which gives us (7).

Putting this into union preferences gives us:

$$\begin{aligned}
V^*(T) &= \left(A(T)^\rho + \left\{ A(T) \left(\frac{\hat{c}}{N} \right)^{1/(1-\rho)} \right\}^\rho \right)^{1/\rho}, \\
&= A(T) \left(1 + \left(\frac{\hat{c}}{N} \right)^{\rho/(1-\rho)} \right)^{1/\rho}, \\
&= A(T) v(\hat{c}),
\end{aligned}$$

where

$$v(\hat{c}) = \left(1 + \left(\frac{N}{\hat{c}} \right)^{\rho/(1-\rho)} \right)^{1/\rho}.$$

To compute the optimal contract length we substitute (7) and (8) into the profit function:

$$\Pi(T) = \left(pN - \left(\left(\frac{\hat{c}}{N} \right)^{1/(1-\rho)} \times \frac{N}{(1-\tau)} + c \right) \times A(T) \right) \times G(V(T) - V^0).$$

Given that a monotonic transformation does not change the optimization problem, we can divide by g (we have assumed that strikes occur with positive probability) to get:

$$\hat{\Pi}(T) = \left(pN - \left(\left(\frac{\hat{c}}{N} \right)^{1/(1-\rho)} \times \frac{N}{(1-\tau)} + c \right) \times A(T) \right) \times (V(T) - V^0).$$

The first order condition is:

$$\begin{aligned}
0 = \frac{d\Pi}{dT} &= - \left(\left(\frac{\hat{c}}{N} \right)^{1/(1-\rho)} \times \frac{N}{(1-\tau)} + c \right) \times A'(T) (V(T) - V^0) + \\
&\quad \left(pN - \left(\left(\frac{\hat{c}}{N} \right)^{1/(1-\rho)} \times \frac{N}{(1-\tau)} + c \right) \times A(T) \right) A'(T) v(\hat{c}).
\end{aligned}$$

The A' terms drop out. Let:

$$\begin{aligned} h(\tau, N) &= \left(\left(\frac{\hat{c}}{N} \right)^{1/(1-\rho)} \times \frac{N}{(1-\tau)} + c \right) \\ &= c \left(\left(\frac{\hat{c}}{N} \right)^{\rho/(1-\rho)} + 1 \right). \end{aligned}$$

Then we get

$$\begin{aligned} h(\tau, N) \left(A(T) v(\hat{c}) - V^0 \right) &= (pN - h(\tau, N) A(T)) v(\hat{c}) \\ 2h(\tau, N) A(T) &= pN + V^0 h(\tau, N) / v(\hat{c}). \end{aligned}$$

Thus we have:

$$A(T^*) = \frac{1}{2} \left\{ \frac{pN}{h(\tau, N)} + \frac{V^0}{v(\hat{c})} \right\}$$

and we get the following expression for optimal contract length:

$$\begin{aligned} A(T^*) &= \frac{1}{2} \left\{ \frac{pN}{c \left(\left(\frac{\hat{c}}{N} \right)^{\rho/(1-\rho)} + 1 \right)} + \frac{V^0}{v(\hat{c}/N)} \right\} \\ &= \frac{1}{2} \left\{ \frac{pN}{cv(\hat{c}/N)^\rho} + \frac{V^0}{v(\hat{c}/N)} \right\}. \end{aligned}$$

Clearly, the right hand side is increasing in V^0 , p and N , and decreasing in c and $(1-\tau)$. Since the left-hand side is monotonically increasing in T^* , we have the needed comparative statics. \square

C List of Worker Rights Clauses by Topic

This appendix provides ten example clauses for each of the topics extracted for worker rights clauses. The topics are listed in the order from Table 3. At the end, the two miscellaneous occupation-specific topics for teachers, which were dropped from the main analysis, are listed. For each topic, we recap the title, wage-similarity score, topic share, and GPT-4 summary. The 10 listed clauses are those used to construct that GPT-4 summary.

1. **Grievance & Discipline** 0.15900 0.031 The clauses provide workers with rights related to disciplinary actions, grievance procedures, and representation, ensuring transparency, due process, and the ability to challenge or appeal employer decisions.

- 1. More severe disciplines will be purged from the employee's personnel file after twenty-four (24) months if the employee receives no additional disciplinary actions, of a similar nature, during that period.
- 2. in such cases, employees shall be offered an irrevocable choice of either a formal or informal investigation.
- 3. The claim by an employee, other than a probationary employee, that he has been suspended or discharged without just cause may be presented as a grievance within seven (7) calendar days after the employee has been notified of his suspension or discharge and such grievance will be processed in the following manner:
- 4. An employee wishing to dispute any such entry shall be entitled to recourse through the grievance procedure.
- 5. If the complaint affects the rate of pay of an employee, the Department Steward shall be informed.
- 6. If the Employer representative is unable to meet the Steward during the Steward's normal working hours, the Steward shall be paid for all the time spent during the processing of the grievances with the Employer on the Employer's property or at any other place which is mutually agreed upon by both the Union and the Employer.
- 7. If no written decision has been given to an employee at Step No. 1 within the time limits specified above, the grievance will be settled in favour of

the grievor provided that such settlement shall not prejudice any future such complaint or grievance, or the employee shall be entitled to submit the grievance to the next stage including arbitration.

- 8. The names of the Grievance Committee, Chairman and Stewards, or where absent a substitute, from time to time selected shall be given to the Home in writing and the Home shall not be required to recognize any steward until it has been notified in writing by the Union of the name of same.
- 9. The employee and the Union will be given a copy of any warning, reprimand, suspension or disciplinary layoff entered on any employee's personnel record, within two (2) working days of the alleged violation becoming known to the Company.
- 10. 5.1 A newly hired employee shall be informed in writing whether his or her position is within the bargaining unit, the name and address of the bargaining agent and the name and work location of the local Union steward which shall be provided as per Article 22.5.4 (Grievance Procedure).

2. **Job Security** 0.16773 0.03 The clauses provide workers with rights related to job security and stability, including provisions for notification and options in the event of workforce adjustments, opportunities for training or retraining, recall rights for seasonal or displaced employees, and protections for seniority and pay rate in cases of job changes or redundancies.

- 1. If the position is affected by a workforce adjustment, the employee will be notified and provided with an opportunity to exercise her options under Article 34 unless otherwise agreed by the parties.
- 2. Where a nurse receives training under this provision, she or he need not be considered for any further vacancies for a period of six (6) months from the date she or he is placed in the position.
- 3. 36.7 Recall Subject to the establishment of labour requirements for the following season, seasonal employees will be offered seasonal employment for the subsequent work season by the employer.
- 4. Such reinstatement or placement will be without loss of seniority and at not less than the same rate of pay to which the employee would be entitled

had she remained in her former position.

- 5. Any employee who is declared redundant to a work location shall be given the option of transferring to the first available position of equal classification or be demoted to the next lower classification.
 - 6. The nurse shall be reinstated to her former position unless the position has been discontinued in which case she shall be given a comparable job.
 - 7. An employee who is displaced by technological change or mechanization shall be given the opportunity to fill another vacancy if capable of doing so and according to seniority or be given a period of training sufficient to perfect or acquire the skills necessitated by the new methods of operation.
 - 8. If an Employee has moved into an area to work on a project and his employment has been terminated, and such Employee does not remain in the area sixty (60) days after termination to qualify as a local resident, and such Employee is hired by the aforementioned Employer or a new Employer, such Employee shall be treated as a non-resident for all purposes and conditions of this Agreement.
 - 9. b) Employees with recall-reinstatement rights will be offered the position in accordance with Article 79.02 c)
 - 10. Such regularly assigned employees shall be protected by guarantee providing they take up their new assignment within the first cycle of operation of the run of their choice commencing from the date of selection.
3. **Recall** 0.17688 0.032 The clauses provide rights related to job security and recall for workers who have been laid off, including options to accept vacant positions, refuse temporary recalls without penalty, and priority for rehiring in their former or equivalent positions if they become available.
- 1. Employees who are laid off will be entitled to recall to classifications in their OGL for a period of three (3) years from the date of his/her layoff.
 - 2. When an Employee has been given notice of lay-off, the Employee has the option of: a) Accepting a vacant position, if available, provided the Employee meets the minimum requirements to perform the position.
 - 3. An employee who has been recalled to such temporary vacancy shall not be required to accept such recall and may instead remain on lay-off.

- 4. Whenever it becomes necessary to reduce the work force, the employee affected shall be given
- 5. Tradesmen not working at their trade and all other employees involved will receive the established shutdown rate.
- 6. An employee who has been recalled to such temporary vacancy shall not be required to accept such recall and may instead remain on layoff.
- 7. An employee recalled to work in a different classification from which she was laid off, or an employee who has displaced an employee in a lower or identical paying classification shall be entitled to return to the position she held prior to the layoff should it become vacant within six (6) months of the layoff, provided that the employee remains qualified and able to perform the duties of her former position.
- 8. No new employees shall be hired until all those laid off have been given an opportunity to return to work and have failed to do so, in accordance with the loss of seniority provision, or have been found unable to perform the work available.
- 9. An Owner/Operator who receives a notice of lay-off (a)
- 10. a full-time employee who has displaced a part-time employee shall be entitled to return to the position he held prior to the layoff should it become vacant within twenty-four (24) months of the layoff, provided that the employee remains qualified and able to perform the duties of his former position.

4. **Notice Requirements** 0.17505 0.027 The clauses provide workers with rights to receive advance notice regarding absences, layoffs, job vacancies, shutdowns, and meetings, ensuring they have adequate time to prepare for changes in their employment status or work conditions.

- 1. Where possible, the Employer will be provided with two weeks notice of such absences.
- 2. he/she shall be paid schedule wages for the time in excess of 10 days whatever the decision might be.
- 3. Written notice of the proposed shutdown shall be given to the Union not later than two (2) weeks in advance of the shutdown date, in the event

an Employee is included in the shutdown, the employee will be paid his accumulated Vacation Pay, if any in the accrued amount to the end of the pay period immediately proceeding the shutdown.

- 4. Unlicensed personnel will receive a notice of seventy-two (72) hours prior to joining the ship unless exceptional circumstances arise.
- 5. Each employee who applies for a posted vacancy during the seven (7) day posting period will be notified in writing of the disposition of her application.
- 6. Employees in these categories will receive twenty-four (24) hours written notice of lay- off).
- 7. Where practical, the employee shall receive a minimum of one (1) day's notice of such a meeting and shall be informed of the reason for it.
- 8. Employees with ten (10) years continuous service, shall receive forty (40) working days notice.
- 9. Such employees for whom no employment is available will be given at least thirty (30) days notice of separation.
- 10. In the event of a permanent layoff as defined in the Employment Standards Act, all employees to be laid-off will be given at least eight (8) weeks notice of lay-off.

5. **Jury Duty** 0.17799 0.009 The clauses provide rights to workers for compensation or pay adjustments when they are required to serve on jury duty or appear in court as witnesses, ensuring they are not financially disadvantaged for fulfilling these civic duties.

- 1. No jury duty pay will be allowed for any day which the employee is entitled to vacation or general holiday pay.
- 2. Any regular full-time employee who is required to report for Jury Duty, Coroner's Inquest, or who is required to appear as a Crown Witness, on a day on which he would normally have worked, will be reimbursed by the Company for the difference between the pay received for Coroner's Inquest, Jury or Witness Duty and his regular straight time hourly rate of pay for his regularly scheduled hours of work necessarily lost.

- 3. An employee when called for jury duty or subpoenaed as a witness shall be paid full salary.
- 4. 17.01 An employee who is selected for service as a juror or subpoenaed as a witness will be compensated for loss of pay from his regularly
- 5. An employee who is summoned for jury duty and is required to lose time from his assignment as a result thereof, shall be paid for actual time lost with a maximum of one basic day's pay at the straight time rate of his position for each day lost, less the amount allowed him for jury duty for each such day excluding allowances paid by the court for meals, lodging or transportation, subject to the following requirements and limitations: (i)
- 6. 12.01 Each seniority employee who is summoned to and reports for jury duty, or as a court witness, as prescribed by applicable law (subject to the eligibility requirements in (a), (b), and (c)), shall be paid by the Company the difference between the employee's regular base rate, exclusive of premiums, for the number of hours up to eight (8), regardless of shift that he otherwise would have been scheduled to work: and the daily jury fee paid by the Court (not including travelling allowance or reimbursement of expenses).
- 7. The 14.14 Appearance in Court An employee summoned to appear or required to ~rve jury duty, or one who has been served with a subpoena to appear aS a witness, shall be paid the difference between what he would have earned for his scheduled hours at his paid rate and the court fee received.
- 8. Any employee will be compensated for time spent as a witness on behalf of the Company to a maximum of the basic work day or basic work week.
- 9. Any regular full-time employee who is required to perform Jury Duty, or who is subpoenaed to serve as a witness in a Court action or Coroner's Inquest, save and except actions involving the Company or Trade Unions, unless subpoenaed by the Crown, on a day on which he would normally have worked, will be reimbursed by the Company for the difference between the pay received for such duty and his regular straight time hourly rate of pay for his regularly scheduled hours of work.

- 10. No employee shall be entitled to receive such pay where the employee is summoned to give evidence in any civil litigation to which the City is not a Party, or where the employee is summoned to give evidence in a criminal case, or when the employee is the person charged in any court, unless such criminal case arises out of actions by the employee in the course of their employment.

6. **Personnel Records** 0.17894 0.024 The clauses provide workers with the right to access, copy, and be informed about their personal and employment-related documents, including personnel files, job assignments, employment letters, disciplinary documents, and performance reviews.

- 1. The employee shall be entitled to make a copy of any information contained in their personnel file.
- 2. The employee will be provided with a written confirmation of the information provided in writing to the employee.
- 3. For call-outs, Employees will be informed of the specific job(s) to be performed when called by the Company.
- 4. A Teacher shall be entitled upon request, to copies of materials contained in his/her personnel file.
- 5. On written request the employee shall be provided with a copy of any such personal material.
- 6. Employees shall receive a letter of employment which will include the Employee's: a) b) c)
- 7. An employee shall be given a copy of any such document placed on the employee's file which might be the basis of disciplinary action.
- 8. "Immediate Supervisor" means that person from whom an Employee normally receives her work assignments.
- 9. In the event that a written report is required by the employee, the employee will be given a copy of any written complaint while protecting the identity of the complainant.
- 10. 26.01 Employee Performance Review When a formal review of an employee's performance is made, the employee concerned shall be given

an opportunity to discuss, sign and make written comments on the review form in question and the employee is to receive a signed copy to indicate that its contents have been read.

7. **Seniority & Promotion/Transfer** 0.17922 0.03 The clauses are granting workers rights related to job preference, promotion, and transfer based on seniority, qualifications, and experience.

- 1. Such employees will be given preference in the hiring process.
- 2. The most qualified employee, as determined by the Employer, shall be selected.
- 3. In transfers from one job classification to another, senior employees shall receive first consideration.
- 4. An employee who is bypassed in favour of an employee with less seniority to fill vacant job, shall be notified in writing as to the reason@)
- 5. When less than 1/4 of the department manpower is needed, senior employees from the above mentioned departments who request work, will be given the opportunity to work if they have the skill and ability to perform the job.
- 6. The experience, not treated as classification seniority, the employee has received in the position he/
- 7. In departments other than the Trucking Department, in the event of shift changes of more than two hours, senior employees within the classification and within the department shall be given shift preference.
- 8. 11.03 Employees shall be selected for positions under Article .01
- 9. The employee, where appointed, will be given assistance and instruction in the higher rated job.
- 10. Such employee will be given a seniority date on the full time employees' seniority list, which will reflect the amount of his full time seniority determined in accordance with the foregoing formula.

8. **Parental Leave** 0.18385 0.027 The clauses provide rights related to maternity and parental leave, including paid and unpaid leave, allowances, and special considerations for employees who are pregnant or adopting a child.

- 1. After completion of 6 months continuous employment, an employee who provides the Employer with proof that she has applied for and is in receipt of unemployment insurance benefits pursuant to Section 18, Unemployment Insurance Act, shall be paid a maternity leave allowance in accordance with the Supplementary Unemployment Benefit Plan.
- 2. An employee who adopts a child under the laws of the province or becomes the natural parent of a child is entitled to parental leave to a maximum of 37 continuous weeks in the event that: 9.6(g) (i)
- 3. a pregnant employee takes a Maternity Leave to which she is entitled pursuant to the Employment Standards Act, and Sec.
- 4. the CFO transitional allowance, for each week of the waiting period, less any other monies earned during this period; and (ii) for each week that the employee receives a maternity benefit under Employment Insurance or the Québec Parental Insurance Plan, she is eligible to receive the difference between ninety-three percent (93%) of her weekly rate of pay and, where applicable, the CFO transitional allowance, and the maternity benefit, less any other monies earned during this period which may result in a decrease in her maternity benefit to which she would have been eligible if no extra monies had been earned during this period.
- 5. On the occasion of the birth of his child, a male Nurse shall be granted, on request, special leave with pay to a maximum of one (1) day during the confinement of his spouse.
- 6. An Employee who has completed her probationary period shall, upon written request, be granted leave without pay for up to twelve (12) months as necessary for the purpose of adopting a child.
- 7. An employee who is pregnant and has completed six (6) months or more consecutive service shall be entitled to maternity leave without pay for a period not to exceed fifteen (15) weeks.
- 8. An employee who chooses not to take parental leave is entitled to a Day off with pay when their child is born or adopted, provided they were scheduled to work that day.
- 9. An employee who becomes pregnant shall, upon request, be granted maternity leave without pay for a period beginning before, on or after the

termination date of pregnancy and ending not later than twenty-seven (27) weeks after the termination date of pregnancy, subject to the Paternity Leave Without Pay clause 17.09.

- 10. Employees who are pregnant shall not be required to operate VDTs.

9. **Probation Period** 0.18385 0.015 The clauses provide rights related to the recognition and crediting of probationary periods for employees, including extensions, credit for previous service, and exemptions from additional probationary periods for certain transfers or promotions.

- 1. It is mutually agreed between the parties that the probationary period may be extended a further period not exceeding three (3) months and in such event the employee and the Union shall be notified in writing of such extension.
- 2. Following successful completion of the employee's probationary period, the employee shall be placed on the seniority list and will be credited with seniority at the date of hiring in the Caretaking and Maintenance Department (prorated for under twenty (20) hours per week) and the employee will be notified in writing of the employee's change of status.
- 3. a nurse who has been transferred to the Hospital and who has not completed her or his probationary period at the Hospital where she or he was formerly employed shall receive credit for her or his service during such probationary period, and shall complete the balance of the probationary period required by this agreement.
- 4. A nurse who transfers from casual part-time or full-time to regular part-time status shall not be required to serve a probationary period where such nurse has previously completed one since her or his date of last hire.
- 5. (b)A nurse who transfers from casual or regular part-time to full-time status shall not be required to serve a probationary period where such nurse has previously completed one since her or his date of last hire.
- 6. 12.01 Probationary Period Probationary periods are outlined in Appendices E, K, L and M. 12.02 Coverage Under the Collective Agreement During the Probationary Period During the probationary period provided

for in Clause 12.01, an employee is entitled to the advantages provided for in the present Collective Agreement, except as otherwise provided.

- 7. During the probationary period, employees shall be entitled to all rights and privileges of this Agreement, except with respect to discharge and annual vacation which may be taken during the probationary period with the approval of the Employer and which would result in an extension of the probationary period in time equal to that taken in annual vacation.
- 8. A nurse who transfers from casual or regular part-time to full-time status shall not be required to serve a probationary period where such nurse has previously completed one since her or his date of last hire.
- 9. Service Letter: At the termination of employment, employees who have completed their probationary period will be given a letter, upon request, showing his term of service and capacity in which employed.
- 10. A temporary full-time employee entering a full-time permanent position will not be required to serve a probationary period provided the employee held and worked in the identical full-time temporary position for at least twelve (12) months immediately prior to entering the full-time permanent position.

10. **Bereavement Leave** 0.18957 0.028 The clauses provide workers with bereavement leave, allowing them time off, often with pay, to grieve and attend funerals following the death of a close relative or family member.

- 1. A part-time employee shall be granted bereavement leave in accordance with Article
- 2. In the event the funeral is held on an employee's regular work day other than the three (3) days immediately following the day of death, the employee will be granted upon request, leave on that day to attend the funeral.
- 3. An employee who has not completed three (3) consecutive months of continuous employment shall be granted bereavement leave without pay on any of the scheduled working days that occur during the three (3) days immediately following the day of the death of a close relative.

- 4. a full time employee will be granted one (1) days leave of absence with pay to attend the funeral.
- 5. Bereavement Leave Employees shall be granted up to five (5) working days for absence occasioned by the death of a relative.
- 6. An employee shall be granted up to five (5) regularly scheduled consecutive work days' leave without loss of salary or wages in the case of death or serious illness in the immediate family, defined as spouse, child, mother, father, brother, sister, mother-in-law, father-in-law, grandmother, grandfather, step-parent, step-child, grandchild, court appointed ward, court appointed guardian.
- 7. Teachers shall be granted compassionate leave with pay in the event of the death or serious illness of spouse, mother, father, brother, sister, son, daughter, step-parent, stepchild, parent-in-law, brother-in-law, sister-in-law, son-in-law, daughter-in-law, grandparent, grandchild, aunt, uncle, niece and nephew and a maximum of one day leave with pay will be granted to attend the funeral of the grandparent, grandchild, niece or nephew of the teacher's spouse.
- 8. 12.04 – Bereavement Leave Any employee who notifies the Hospital as soon as possible following a bereavement will be granted bereavement leave for three (3) consecutive working days off without loss of regular pay from regularly scheduled hours, in conjunction with the death of the spouse, child, parent, sister, brother, mother-in-law, father-in-law, grandparent, grandchild, brother-inlaw, sister-in-law or grandparent of spouse.
- 9. Employee would be paid bereavement leave for Wednesday and Thursday.
- 10. Upon the death of a nurse's mother-in-law, father-in-law, brother, sister, brother-in-law, legal guardian, grandparent, sister-in-law, grandchildren, son-in-law or daughter-in-law, a nurse shall be granted up to three (3) continuous calendar days without loss of pay.

11. **Part-Time Employment** 0.20145 0.023 The clauses are providing rights related to compensation, work hours, seniority, and benefits for part-time employees.

- 1. For ‘the purposes of the rate progression scale, a 9 part-time employee will receive credit for a week of service ’ fi when he works his scheduled hours in any week.
- 2. Eligible part-time employees shall be compensated as follows:
- 3. Part-Time Employees who report to work for any shift will be guaranteed at least four (4) hours of work, or if no work is available, will be paid at least four (4) hours.
- 4. An employee who has elected to work part-time shall be entitled to a pro-rated gratuity based on the proportion of time the employee works relative to full-time employment.
- 5. In the event any full-time employee exercises his right under Section 21.04 and moves to another classification or moves to another department, said employee shall be given the 2,501-hour level for the first eight (8) weeks (300 hours), the 3,001-hour level for the next eight (8) weeks (300 hours) and the top rate thereafter in that classification.
- 6. 58.04 Part-time employees shall be paid at the hourly rate of pay for all work performed up to seven decimal five (7.5) hours in a day or thirty-seven decimal five (37.5) hours in a week.
- 7. The employee will be given credit in his seniority for his continuous service and will be entitled to the app licabl e part time rate of pay.
- 8. Regular part-time employees in a probationary period shall receive 12% in lieu of all benefits including annual vacations, general holidays and sick leave.
- 9. A part-time nurse who changes status to full-time will be given seniority credit on the basis of fourteen hundred (1400) paid hours of part-time service being equivalent to one (1) year of fulltime service and vice versa.
- 10. 4.2.1 Part-time employees shall be paid on the salary scale of the group to which they are assigned and progression shall occur at 1040 or 2080 (which ever is applicable)

12. **Work Hours** 0.20458 0.058 The clauses provide workers with rights to guaranteed minimum pay for short-notice work, overtime compensation, pay for

additional duties or hours beyond their regular schedule, and specific pay rates for work under certain conditions or times.

- 1. In the event a part-time Employee is called in for extra work and no work is available, that Employee will be paid a minimum of three (3) hours.
- 2. Employees who normally work less than thirty-five (35) hours over five (5) days, shall be compensated at 1.5 times their hourly rate for the first two hours and double their hourly rate after that time for work performed on a sixth or seventh day.
- 3. The employee will be paid for each hour or part hour worked, rounded to the nearest fifteen (15) minutes to the Employer's advantage at the wage rates specified in the Appendix to this agreement.
- 4. If Tour Workers are asked to remain after their shift is scheduled to end, to put on felt, they shall be paid for the time worked plus three (3) hours.
- 5. Employees shall be paid two times' (2x) the Employee's regular hourly rate for time worked in excess of forty eight (48) hours in any work week.
- 6. Where a nurse attends a committee meeting outside of regularly scheduled hours, she or he will be paid for all hours spent in attendance at meetings at her or his regular straight time hourly rate.
- 7. In each instance the employee will be compensated at his single hourly rate not exceeding eight (8) hours for such travelling time in any twenty-four (24) hour period.
- 8. A shift employee working between 1600 to 0800 hours and for all hours worked on a Sunday shall be paid as follows:
- 9. Therefore, the Non-Permanent employee would receive 5.5 hours of statutory pay.
- 10. If an employee is suspended for a day and his shift is more than eight (8) hours, the employee will be given the option of making up the hours in excess of eight (8) on another day in the week of suspension.

13. **Reimbursements** 0.20510 0.022 The clauses provide workers with rights to compensation and allowances for time spent and expenses incurred due to work-related travel, delays, and use of personal vehicles for work purposes.

- 1. When the transportation provided by the Employer for the conveyance of Employees is delayed by circumstances beyond the control of the Employees, the Employees shall be paid for all such time, up to a limit of two (2) hours at the Classification Basic Hourly Rate.
- 2. When an employee has been notified prior to leaving his place of residence not to report for work, the two (2) hours reporting time in paragraph (I) shall not apply, If on any project work cannot proceed due to shortage of mataid or other reason within the control of the Company, men living away f h m home will either be returned home (Le,) paid travel expense, travel time & subsistence allowance for travel day out and when requested to retum to job site shall be paid same when returning to work) or at the option of the Employer and with the consent of the employees will be paid three (3) hours and subsistence if applicable for the days that the work is delayed.
- 3. In such a case, employees who use their own vehicles will be paid thirty-five (35) cents per kilometer.
- 4. 3.06.1 Report Time Operators shall be paid the following report time for taking trolley coaches or motor buses out of the garage to operate in regular scheduled service and charter runs:
- 5. A n employee authorized by his Department Head to use his personal automobile in the performance of his duties shall be paid as follows:
- 6. An An Operator performing Tour or Multi-day Charter work requiring expense money will receive an advance from the Company for all reasonable expenses which will be incurred during such trip.
- 7. Employees on out-of-town assignments who require overnight accommodation shall receive in addition to the per diems in Article 12.2.1, first class, single accommodation, equivalent to AAA (American Automobile Association) or CAA (Canadian Automobile Association) standards.
- 8. Such Employee shall be reimbursed for a round trip between the Hospital and his home a t
- 9. Any employee covered by this Collective Agreement, authorized by the Director or designate to travel as part of the job, shall be paid a travelling allowance per kilometre ae approved from time to time by the Board.

- 10. When the transportation provided by the Employer for the conveyance of employees is delayed by circumstances beyond the control of the employees, the employees shall be paid for all such time, up to a limit of two (2) hours at the applicable straight time rate.

14. **Breaks** 0.20653 0.013 The clauses are granting workers the right to paid rest and wash breaks during their work shifts.

- 1. All employees shall be granted five (5) minutes wash time without loss of pay at the end of a regular work day.
- 2. Employees will be entitled to a rest break of not more than fifteen (5) minutes during each half day worked.
- 3. 24.10 Employees will be given one fifteen (15) rest period for the first four (4) hours scheduled to work, and worked.
- 4. Each employee shall receive 2 work breaks of 15 minutes in each day's work
- 5. The employee shall be entitled to a fifteen (15) minutes rest period in the morning and in the afternoon.
- 6. An employee shall receive a 15 (fifteen1 minute rest period during eath half of a full eight (8) hour working day.
- 7. Employees will be entitled to a fifteen (15) minute break in the first half of their a) shift and a fifteen (15) minute break in the second half of their shift without loss of pay.
- 8. Part-time employees shall be entitled to a paid, rest period of fifteen (15) minutes for each three and three-quarters (3 and 3/4) hours of work during their shift at a time to be determined by the Employer.
- 9. Any employee shall be entitled t o one (1) break of fifteen (1 5) minutes during both the first half and second half of any shift and where practical, during each t w o (2) hour period of overtime excepting during that period where a meal period is provided under Section 1 above.
- 10. Part-time employees shall be entitled to a paid rest period of fifteen (15) minutes for each three and three-quarters (3 3/4) hours of work during their shift.

15. **Shift Premiums** 0.20708 0.025 The clauses are providing workers with additional compensation for working under specific conditions, such as shift differentials, premium pay for weekends or consecutive shifts, and pay increases for assuming additional responsibilities or working in particular locations.

- 1. Employees shall be paid a shift differential of 40 cents per hour for all hours worked between 7:
- 2. A Full Time nurse will receive premium pay as outlined in the contract for all hours worked on a second consecutive and subsequent consecutive weekend, save and except where: such weekend has been worked by the nurse to satisfy specific days off requested by such nurse; or
- 3. If the employee works three decimal seven five (3.75) hours or more he or she shall be paid the full premium for the day and his or her normal daily rate of pay.
- 4. Where, an employee's shift schedule is changed by the Company, the affected employee will be paid at the rate of time and one half for the first Shift.
- 5. Where incremental steps exist, the employee shall be paid an increase of at least sixty-five cents (\$0.65) per hour or the next higher incremental step, whichever is greater.
- 6. Operations Administrative Clerk Office Clerk Operations Clerk Section A.2 - Leadhand Premium Employees who are assigned by the Company to perform the duties of leadhand shall receive a premium of twenty-five dollars (\$25.00) per week for the weeks they perform the duties of leadhand.
- 7. Employees shall receive a shift premium of one dollar (\$1.00) per hour for all hours worked on evening and night shifts, including overtime hours.
- 8. Employees shall be paid an additional twenty-one cents (\$0.21) per hour, effective June 1, 2003, while working at the Family Leisure Centre or the Echo Dale Regional Park.
- 9. Hourly rated employees who work an afternoon shift shall be paid one dollar (\$1.00) per hour over their regular rate of pay, if they start work prior to twelve noon, and one dollar and twenty-five cents (\$1.25) per hour if they start work after twelve noon.

- 10. Aquatic Centre employees working such shifts shall be paid appropriate shift premiums.
16. **Termination** 0.20761 0.026 The clauses are providing workers with rights to various forms of compensation upon termination of employment, including severance pay, payment for unused vacation, and other forms of separation payments.
- 1. On termination of employment, except for termination for just cause, a permanent employee who is entitled to an immediate annuity or an immediate annual allowance under the Public Service Superannuation Act, shall be paid severance pay equal to the product obtained by multiplying his/her weekly rate of pay on termination of employment by the number of completed years of continuous employment less any period in respect of which he/she was granted severance pay.
 - 2. less any period in respect of which the employee was granted severance pay under 46.01(a)(i).
 - 3. For example, an employee who terminates after accumulating five (5) weeks' service in the year would be entitled to 5/20ths of three days.
 - 4. Eligible Employees will be entitled to receive Separation Payment at their regular rate of pay according to the attached schedule.
 - 5. An employee whose employment is terminated for any reason shall be paid with his final pay an amount of money equivalent to any vacation which may have accrued to his benefit in accordance with Article 26.02.
 - 6. The employee may be given equivalent pay in lieu of written notice.
 - 7. Upon dismissal for any reason other than for gross misconduct or for self-provoked dismissal for the purpose of collecting severance pay, an employee shall receive cash severance pay in a lump sum equal to one week's pay for every 5 months continuous service or major fraction thereof up to a maximum of 52 weeks'ala?:
 - 8. When an employee dies or otherwise ceases to be employed, he or his estate shall be paid an amount equal to the product obtained by multiplying the number of days of earned but unused vacation with pay to his

credit by the daily rate of pay as calculated from the classification prescribed in his certificate of appointment on the date of the termination of his employment.

- 9. Established employees shall be paid Severance Pay in accordance with the Canada Labour Code.
- 10. Long-Term Maintenance employees who are assigned work on a major plant shutdown will be paid Short-Term Maintenance rates and overtime conditions during the period of the major shutdown.

17. **Leaves of Absence** 0.21003 0.039 The clauses provide workers with the right to take leaves of absence for union activities, public service, education, retraining, and other approved reasons, with varying conditions regarding pay and benefits.

- 1. If an employee is elected or appointed as an official delegate to attend conventions or business meetings in connection with the affairs of the Union, he shall, on giving the Co-operative at least seven (7) calendar days' notice, be granted such leave of absence without pay as may be necessary to enable him to attend such meetings or conventions.
- 2. Any employee who is elected to a full-time municipal, provincial or federal government office shall be granted a leave of absence in order to allow him to fulfill his elected duties.
- 3. An employee on such leave shall receive the pay and benefits provided in this Agreement.
- 4. 15.02 Education -Leave (a) If required by the Employer, an employee shall be entitled to leave of absence with pay and without loss of seniority and benefits to write examinations to upgrade his or her employment qualifications.
- 5. The public service leave described in Article 15.02(2) will be either with or without pay depending on the following circumstances: (a) where the Employee receives an honorarium for the public service that is equal to or greater than the Daily Rate of Pay, public service leave is granted without pay;
- 6. Apart from any on-the-job training offered by the Hospital, any employee subject to layoff Who may require a leave of absence to undertake

retraining in accordance with the foregoing shall be granted an unpaid leave of absence which shall not exceed six (6) months.

- 7. Employees residing within these limits shall be entitled to a mutually agreed leave of absence at no cost to the Employer of five (5) or seven (7) days to be arranged between the employee and the Employer subject to the same qualifiers provided in the periodic or turn-around clauses.
- 8. The employee shall be notified when the leave is approved whether such allowances are to be continued in whole or in part.
- 9. An employee who is selected as a dele- Leave of absence may be granted for good reason.
- 10. An employee who is elected or selected for a full time position with the union or any body with which the union is affiliated, shall be granted leave of absence without loss of seniority for a period of one year.

18. **Overtime** 0.21094 0.026 The clauses provide workers with rights to receive enhanced compensation and specific benefits for working overtime, including higher pay rates for overtime hours, compensation for cancelled overtime, meal reimbursements, and shift change notifications.

- 1. An employee required to work authorized overtime in excess of their regularly scheduled hours on a paid holiday (but not including hours on a subsequent regularly scheduled shift), shall receive and two (2) times her regular straight time hourly rate for such additional authorized overtime.
- 2. If two or more overtime premiums are applicable to the same hours worked an employee shall receive only the highest overtime premium applicable to such hours, except calculation of overtime for the night shift will include the shift premium to which they are entitled.
- 3. An employee who is required to work more than two (2) hours of overtime immediately before or following hisher regularly scheduled hours of work, without notification of the requirement to work such overtime prior to the end of hisher previous regularly scheduled shift, shall be reimbursed for the cost of one (1) meal to a maximum of ten dollars (\$10.00).
- 4. If an employeeis asked to work overtime, and agrees to, and the over-timeis cancelled within 1 1/2 hours before the end of their regular shift or

part way through the overtime period, the employee will receive 2 hours at time and one-half or hours worked on overtime, whichever is greater.

- 5. Unscheduled overtime shall be defined for the purposes of this section as being overtime for which, the Employee receives no notice thereof until the last regularly scheduled shift which the overtime follows.
- 6. An employee is entitled to overtime compensation under clause 14.02 and 14.03 for each completed fifteen (15) · minute period of overtime worked by the employee:
- 7. If it is necessary to change the employees' shift within a day, without having given them at least forty-eight (48) hours notice of the change, they shall be paid the appropriate overtime premium for all hours worked on the first shift so changed.
- 8. The Job Steward shall be offered the opportunity to share in the overtime on the site on which he/she is working.
- 9. Pursuant to Sub-clause 17.03(b) of the Master Agreement, Correctional Service Workers who are assigned to work other than in centres listed in Supplement I of the Master Agreement and who are authorized to work in excess of the normal weekly hours of work shall be compensated at one and one-half (1 1/2) times the Employee's regular salary for all overtime hours worked.
- 10. Notwithstanding the callout minimum, an employee who is at the work place prior to the commencement of the employee's regular shift and who is required to commence work prior to the commencement of the employee's regular shift, shall be paid in accordance with the overtime provisions for the actual time worked prior to the commencement of the employee's regular shift.

19. **Position Classification** 0.21151 0.036 The clauses are providing workers with rights to receive pay adjustments or increases when they take on duties in higher paying classifications, substitute in higher paying roles, transfer to new positions with higher salary scales, or are temporarily appointed to positions of a higher pay grade.

- 1. If an employee substitutes in a higher paying classification where the

salary placement in the salary range is less than the salary they would have received if substituting in a classification between their current classification and the substituting classification, then the salary placement will be equivalent to the higher rate.

- 2. not more than ten (10) cents below the job rate for the occupational classification for which they were hired and will be advanced to the job rate when they produce the normal quantity and quality and their performance is otherwise satisfactory, and in any event at the end of a period not to exceed six months from the date of hiring.
- 3. The employee will be paid at the new rate of pay that is closest but no less than his or her current rate of pay.
- 4. When an employee receives an increment in the lower rated position the employee's acting rate of pay will, if required, be adjusted accordingly.
- 5. An employee who transfers to a new position such that the minimum of the salary scale of the level of the new position is higher than that of the employee's previous position will be granted a promotional increase equal to the greater of five percent (5%) without exceeding the maximum of the applicable salary scale, or the amount necessary to bring the employee's salary to the minimum of the salary scale for the new position.
- 6. If the employee is receiving an out of line differential prior to the dates (b) specified in Section 1, the rate of pay of such employee shall be increased by the amount by which the rate for Job Class 1 has been increased, as provided in Section 1, and the following shall govern:
 - 7. If the employee continues to act in the position for more than one (1) calendar year, they will no longer receive the compensation set out in (a) or (b) above, but will be placed on a step in the range of that classification.
 - 8. Temporary Transfer Where an employee is assigned temporarily to perform the duties and assume the responsibilities of a higher paying position in the bargaining unit for a period in excess of one-half of a shift, he shall be paid the rate in the higher salary range immediately above his current rate from the commencement of the shift on which he was assigned the job.

- 9. Effective 2001 September 21, when an employee is temporarily appointed to carry out the duties incident to a position covered by this Agreement which is a higher pay grade than the position which the employee normally holds, the employee shall be paid for each full day the duties of the higher pay grade position are carried out at the minimum rate in the scale for such higher pay grade position except where the salary received in the employee's own position
- 10. If there is no such incremental rate the employee shall receive the next higher incremental rate.

20. **Workplace Safety** 0.21186 0.054 The clauses provide workers with rights related to workplace safety, health protection, and compensation in case of job loss due to technological changes, as well as opportunities for union engagement and training on safety procedures.

- 1. It has been agreed that employees handling hazardous material shall be supplied by the Company with all necessary equipment (rubber clothing, goggles, etc.) to protect the employee's person.
- 2. All temporary and part-time employees will be hired as Material Processors.
- 3. (e) Employees whose services are terminated because of automation or technological change, shall receive a separation allowance in accordance with the scale outlined in Article 23 of the Agreement.
- 4. The newly-hired employee shall be trained and instructed in the area in which assigned work, on aU safety and health procedures related to his job and his safety responsibility to himself and fellow workers, and wiU be introduced to the Union Safety and Health Committee member in his department.
- 5. Once every second month, employees may be given the opportunity to meet and discuss Union matters in a room provided by the Employer on the Employer's premises.
- 6. Employees shall be entitled to apply for enrolment in the Medical Services Plan.

- 7. The parties acknowledge that newly hired employees will be trained and instructed on health and safety matters relating to the job and their responsibility to themselves, their fellow employees and to the Employer.
- 8. In no event shall any employee be entitled to more than ten (10)
- 9. All employees shall be covered by The Workplace Health and Safety Compensation Act.
- 10. (b) upon request, and with the approval of the Employer, the employee may be granted: (i)

21. **Meals** 0.21262 0.015 The clauses are granting workers rights related to receiving meal allowances, paid or unpaid meal breaks, and compensation related to meal times during or adjacent to their work shifts.

- 1. An employee required to work overtime for a period in excess of two hours immediately following his or her regular hours of work shall be granted \$8.00 as lunch money provided
- 2. The time at which employees are granted unpaid meal periods shall be determined by the Department Head.
- 3. 5.16 Employees who work one and one-half (1-1/2) or more hours overtime before their regular starting time or after their regular quitting time shall be paid a lunch allowance of nine dollars (\$9.00) in cash.
- 4. the employee shall be entitled to a meal at the small options facility at the Employer's expense.
- 5. An employee working 3 hours or more after their regular shift shall be given a meal allowance and every 4 hours thereafter.
- 6. Each employee shall be given a paid twenty (20) minute lunch break at the completion of the regular shift hour to consume such meal.
- 7. A day employee who, without prior notice given before the beginning of his shift, is required to work during the normal lunch hour will be provided with a lunch ticket.
- 8. Employees are also entitled to one (1) unpaid meal break of one-half (1/2) hour on each regularly scheduled day of work.

- 9. If a full course meal cannot be supplied, then the employees will receive one-half (1/2) hour's pay at the applicable overtime rate.
- 10. The employee upon reporting after the meal break shall receive a minimum of two (2) hours pay at the rate applicable.

22. **Workplace Injuries** 0.21316 0.024 The clauses provide workers with rights to compensation and benefits in cases of injury, illness, or accidents occurring in the course of employment, including coverage for lost wages, protection against costs for damaged equipment, and provisions for receiving full or partial pay under specific conditions.

- 1. He shall be reimbursed for all lost time and benefits if reimbursement is part of the judgment.
- 2. An employee prevented from performing their regular work with the Employer on account of an occupational accident that is recognized by the Worksafe BC as compensable within the meaning of the Act, shall receive from the Employer the net pay an employee would receive while at work.
- 3. An employee who becomes sick or injured while on assignment away from home base will receive his normal basic home base salary until compensation liability has been established.
- 4. Unless willful negligence is established, employees shall not be required to pay for lost, broken or otherwis damaged equipment.
- 5. An employee shall be granted Workers' Compensation leave with net pay in the event that the Workers' Compensation Board determines that the employee has established a claim (time loss benefits) and they are unable to perform their duties by reason of the compensable injury which occurred while employed by the Employer.
- 6. An employee who is injured while at work and is sent home for the balance of the shift by his Supervisor shall be paid for the balance of the shift on which the injury occurred.
- 7. If such employee is required to deal with matters arising out of this Agreement, up to but not including matters arising from any arbitration proceeding, during a shift for which he was scheduled to work, the employee

will be compensated by the Employer to the extent of his regular pay for such time.

- 8. A disabled employee may earn from employment, other than employment with The City or any of its Associated Boards, Commissions, Authorities or Agencies, up to twenty percent (20%) of his annual full pay without any reduction in the employee's full pay but any monies earned by the employee from such employment in excess thereof shall be deducted from the employee's full pay.
- 9. the employee receives benefits from the As of the sixty-first (61st) day of a disability, the employee considered eligible for disability benefits under federal or provincial law, with the exception of the Employment Insurance Act, must, at the board's written request along with the appropriate forms, make the request and accept any obligations arising there from.
- 10. he would have received full base pay pursuant to the relevant article, but such payments will not reduce his/her general illness entitlement for that year.

23. **Scheduling** 0.21460 0.03 The clauses provide workers with rights related to scheduling flexibility, compensation for working during non-standard hours or days off, and benefits during absences or layoffs.

- 1. shall be applied only to absences on the employee's regularly scheduled workdays and shall not be applied to any days for which the employee is receiving Weekly Indemnity benefits.
- 2. If a Retail Store employee voluntarily elects to work on their regular day off in the week in which a closure is observed, the employee shall be paid at straight time for hours worked on that day
- 3. Where possible, an employee will not be required to continue at work through his regular
- 4. an employee is entitled to one (1) working day including the day of the funeral; e) In the case of paragraphs a), b), c) and d)
- 5. He will not be required to report for work until the end of the eight (8) hours rest period.

- 6. Where possible, employees will be given opportunities to select their work periods from among the established work schedules for their respective departments.
- 7. An employee who works a scheduled tour any period of which falls between midnight Saturday and midnight Sunday shall be paid Sunday Premium Pay.
- 8. These requirements will be considered to have been met for any week for which the Employee receives a Federal Unemployment Benefit.
- 9. On Vancouver Island, employees working outside their local area on the night shift shall not be required to work the day shift on the following day.
- 10. An eligible employee entitled to a partial automatic short week benefit with respect to certain hours of layoff not included in an Unemployment Insurance System week of unemployment, as provided in Section 3(a)(5) of Article 1, will receive an amount computed as provided in subsection 2(a) above, based on the number by which the hours for which the employee would regularly have been compensated exceeds his/her compensated or available hours, with respect to the days within the work week not included in such Unemployment Insurance System week of unemployment.

24. **Seniority-Based Benefits** 0.21947 0.039 The clauses provide workers with rights related to pro-rated benefits, eligibility for allowances based on employment duration, credit for service and seniority during leaves, cost-sharing for benefits, and entitlements based on continuous service, including adjustments in pay and long-term disability plans.

- 1. Employees eligible to receive this allowance who are not actively employed for the full contract year shall receive a pro-rated amount of 1/12 of benefit amount, for each full month of active employment.
- 2. Each eligible employee who has at least one year of continuous employment as of April 1, 2015, shall be entitled to receive, between July 1, 2016 and March 31 2017,
- 3. For employees appointed prior to December 2, 1997, their anniversary date will be the date on which the employee received his last pay increment.

- 4. Where an employee dies and he would have been entitled to receive a Retirement Allowance, such allowance shall be paid: (a) (b) to his beneficiary; or, to his estate if there is no such beneficiary.
- 5. Each employee will be entitled to one-half (1/2)
- 6. Employees will receive service and seniority credit for all leaves granted under this Article.
- 7. Where an employee is covered for the foregoing benefits, sixty-five per cent (65%) of the costs of providing the benefits shall be borne by the Board and thirty-five per cent (35%) by the employee.
- 8. All Full-Time Employees covered by this Agreement shall be provided with a Long Term Disability Plan, 100% of the cost to be paid by the City.
- 9. Regular employees with six (6) or more years of continuous service as of July 1st are entitled to eighteen
- 10. (c) Anniversary date refers to the anniversary of the employee's first date of continuous employment and such date shall be designated as the date when an employee may be entitled to move across the pay level to the next increment subject to a satisfactory performance appraisal.

25. **Sick Leave** 0.22376 0.025 The clauses provide workers with rights related to receiving pay or benefits during periods of illness, injury, or medical leave, ensuring financial stability during times they are unable to work due to health reasons.

- 1. 8.1 1 All time absent (up to thirty-one 1311 days) because of sickness or off-the-job accidents, and all time absent because of on-the-job accidents, shall be considered as time worked for the purposes of determining vacation pay to which full-time employees are entitled.
- 2. Where the processing of an employee's claim for LTD benefits has been delayed beyond the 120 day elimination period and the employee is in no way responsible for the delay, the Board will continue to pay the employee out of hidher accumulated sick leave credits until the employee receives benefits from the LTD Plan.
- 3. An Employee employed by the Thames Valley District School Board on 1998 June 30 shall be entitled to have credited to the Employee's account

any sick days accumulated with a predecessor Board on or before 1998 June 30.

- 4. The employee shall be entitled on a biweekly basis, to utilize accrued sick credits in units of half days in order to supplement his or her rate of pay in the alternate position; but the combination of sick pay supplement and rate of pay in the alternate position shall not exceed the regular rate of pay in his or her former position.
- 5. Part-time employees shall be paid 100% of their regular salary (as per their full-time equivalent status) for up to eleven (11) days of absence due to illness.
- 6. An employee is entitled to sick leave with pay when he/she is unable to perform his /her duties because of illness or injury, provided that: (a)
- 7. Where, in respect of any period of compensatory leave, an employee is granted sick leave with pay on production of a medical certificate,
- 8. Employees who have been properly appointed to permanent positions in accordance with this Agreement shall be entitled to payment for absence from work due to sickness to the extent they have established sick leave credits under 11.1, hereof.
- 9. An employee shall earn sick leave credits at the rate of 8.
- 10. Where, in respect of any period of vacation leave, an employee is granted sick leave with pay, on production of a medical certificate, the sick leave granted shall be substituted for vacation leave.

26. **Holiday Pay** 0.23358 0.037 The clauses provide workers with rights to paid holidays, additional compensation for working on holidays, and adjustments to vacation schedules or pay in the event a holiday falls during their vacation period.

- 1. All qualifying employees who have completed their probationary period will be entitled to the following paid holidays:
- 2. Starting January 1” 2003, an employee required to work on the following public holidays and for which he is qualified for in accordance with clause 11.2 : New Year’s Day Good Friday Victoria Day Christmas Day Canada

Day Labour Day Thanksgiving Day Boxing Day shall receive one and one-half (1 ½) times

- 3. In addition to the provision contained in Article 10.2(a), an employee who works on a Statutory Holiday; shall be entitled to a day off with pay or straight time
- 4. An employee who qualifies for such Statutory Holiday on the day it occurs, and works on that day, will be paid for the Statutory Holiday at straight-time rates.
- 5. In addition, if an employee is eligible to receive pay under this clause for Christmas Day, he shall also be paid for Boxing Day and New Year's Day.
- 6. If such service occurs within a payroll period which includes a holiday, he shall receive holiday pay.
- 7. Where an employee receives three (3) or more weeks' vacation with pay and a statutory holiday occurs during the employee's paid vacation, an extra day's pay may be given in lieu of an extra day's vacation with pay if, in the opinion of the Employer, an extra day's vacation with pay will interfere with vacation schedules or hamper operations.
- 8. All eligible employees shall be entitled to the benefits provided in this Article 18 in respect to the following Statutory Holidays: New Year's Day Good Friday Easter Monday Victoria Day Canada Day British Columbia Day Labour Day Thanksgiving Day -cey Christmas Day Boxing Day and any additional Statutory Holidays proclaimed or declared by the Government of Canada, the Province of British Columbia or the District of Saanich.
- 9. Friday Victoria Day Dominion Day Civic Holiday Each employee shall be entitled to one additional holiday with pay each year, such holiday to be scheduled by mutual agreement within a period of thirty (30) days before or after the employee's first and subsequent anniversary date of employment with the Hospital.
- 10. If a Holiday under Article 21:01, or a Presidential Day, falls during an employee's vacation period, the employee will not be required to use any vacation credit to cover the holiday.

27. **Holiday Work Pay** 0.23925 0.026 The clauses provide workers with enhanced compensation for working on holidays, weekends, or their scheduled days off, including provisions for part-time and temporary employees.

- 1. 10.03 Part-time employees shall receive payment for holidays proportionate to their actual time worked, calculated on the basis of the four (4) calendar weeks preceding the holiday.
- 2. An employee who performs work on a Sunday or second scheduled day off shall be paid at the rate of two (2) times their regular rate of pay, exclusive of premiums.
- 3. For the purpose of pay for work performed on General Holidays, hourly employees including spare board employees will be paid at one and one-half times the hourly rate.
- 4.) - Double time and one-half for time worked on any days on which any of the designated holidays is observed unless the holiday falls on one of the employee's regularly scheduled days off in which event the employee, in addition to holiday pay under Section (84), will be paid double time for time worked.
- 5. Employees who work on a continuous operations schedule will receive 11.5 straight time hours of pay for holidays, jury duty, and bereavement leave, provided that they meet the specific criteria for each of these provisions already contained within the Agreement.
- 6. In addition to (1) above, Temporary employees shall receive holiday pay, at their basic rate calculated on a pro-rata basis, based on the average number of hours worked per day in the previous thirty (30) calendar days, whether work is performed on the holiday or not;
- 7. If an employee works on any of the holidays listed in Article 32.06 they shall be paid at the rate of two and one-half (2½) times their regular straight time hourly rate for all hours worked on such holiday.
- 8. If an employee works on two (2) consecutive days off, the employee will be paid at the rate of double time (2) for all hours worked on the second consecutive day.

- 9. An employee who does not qualify for holiday pay under paragraph 21.02 for a paid holiday must be paid at least time and one half the employee's regular rate for each hour worked on a recognized holiday as set out in Article 21.01.
- 10. Each full-time employee shall be paid eight (8) hours pay for each such Holiday, following the first thirty (30) days of employment, which is calculated from the first day on payroll.

28. **Vacations** 0.24054 0.045 The clauses are granting workers rights related to vacation entitlements, including the timing, duration, and pay during their vacation periods.

- 1. As far as possible, Regular Full-time Employees shall be granted their choice of vacation periods; however, the final allotment of vacation remains within the responsibility and authority of the Employer.
- 2. Regular full time employees with less than one (1) year of employment shall receive vacation pay in accordance with the regulations established under the Canada Labour Standards Code as of July 1965 or any subsequent amendment thereto.
- 3. Where military leave is approved an employee shall not be required to forfeit any of his vacation entitlements.
- 4. Where military leave is approved an Employee shall not be required to forfeit any of his/her vacation entitlements.
- 5. This amount multiplied by the number of days to which an employee is entitled will represent the total value of an employee's vacation pay.
- 6. An employee is entitled to vacation leave to the extent of the employee's earned credits.
- 7. All other employees who leave the service shall be entitled to vacation in accordance with the appropriate clauses in this Section.
- 8. (d) Employees who are in their seventeenth (17th) anniversary year shall be granted five (5) weeks vacation with pay.
- 9. The basic intent is to ensure that an employee receives his earned vacation where, because of a bonafide medical reason this may not have been possible.

- 10. An operating employee covered by paragraph 22.3 hereof will be entitled to vacation on the basis outlined therein if on his or her fourth or subsequent service anniversary date

29. **Seniority-Based Vacation** 0.24117 0.038 The clauses are granting workers vacation benefits and time off based on their length of service and seniority.

- 1. After completing twenty-two (22) years continuous service with the Corporation, each employee shall be entitled to six (6) weeks of vacation, with vacation pay computed at twelve (12) percent of gross annual earnings.
- 2. Where an employee leaves the Regular Service prior to the completion of six (6) months service as computed in accordance with Article 72.7, he or she is entitled to vacation pay at the rate of four percent (4%) of total earnings paid during the period of his or her employment.
- 3. An employee who has completed twenty-five (25) years of service as of December 31 shall receive 217.5 work hours of vacation.
- 4. A m@ar employee who has worked a minimum of fifteen hundred (1500) hours in a calendar year shall be entitled to maximum vacation pay benefits as spelled out under this article.
- 5. After fifteen years' continuous service ~ four weeks with |0°/a of gross wages, As l'ar as possible, employees shall be granted their choice of vacation periods according to their seniority.
- 6. Any employee completing nineteen (19) years of service shall receive six (6) weeks' vacation with pay of twelve percent (12%) of gross earnings.
- 7. After one year of employment, an employee shall be granted two (2) weeks of vacation and the pay shall be based upon four and one-half percent (4½%) of his gross earnings during the applicable vacation year or eighty (80) hours at his regular pay, whichever is greater.
- 8. (b) Employees who have completed twenty (20) years of employment by November 30th in any year shall receive five (5) weeks vacation with pay; however, if an employee has not completed his twentieth (20th) year of employment when taking his vacation, the pay for the fifth (5th) week shall be delayed until his twentieth (20th) anniversary date of employment.

- 9. During the fifth (5th) and sixth (6th) full vacation years of continuous service: the Employee earns three (3) weeks vacation fifteen (15) days.
- 10. Employees who have accumulated one hundred and twenty (120) days seniority will be granted two (2) floating holidays per year.

30. **Payment Rules** (0.24143, 0.051). The clauses are giving workers rights related to the timing, frequency, and accuracy of their wage payments.

- 1. All personnel employed before the 31st of December 1979 will be paid at the maximum rate indicated in this Schedule for their classification subject to the provisions of note number two (2).
- 2. an employee receives h i s pay cheque, t h e Company s h a l
- 3. 18.03 Part-time employees shall be paid six (6))
- 4. If, as and when an error occurs in an employee's pay cheque and the amount is equivalent to one (I) day's pay or more, he shall be entitled, on request, to a cheque being issued in favour of such employee as soon as possible and not later than the first (1st) Friday following the pay day on which the error was made for such shortage.
- 5. All employees covered by this Agreement shall be paid on a definite bi-weekly basis, and dates will not be altered without consent of the Union.
- 6. All regular Employees shall be paid twice each working month, on the fifteenth (15th) and last day of the month except where the fifteenth (15th) or last day of the month falls on a nonworking day, in which case pay day shall be the last applicable working day.
- 7. the rate of wages to which the employee is entitled; (iii)
- 8. 5.20.1 Accumulati~on of 'Time The employees will be entitled to bank a maximum of thirty (30) m i n u
- 9. 30)calendar days In any dispute over a pay cheque or pay statement or any matter thereon the time limit shall be calculated from the date the employee received the pay cheque or pay statement.
- 10. Employees will be paid every other Thursday.

Here are the two miscellaneous teacher topics, which were dropped from the analysis:

1. **Teacher Compensation** (0.15594, 0.066). The clauses are providing rights related to recognition of experience, compensation for additional duties, payment methods, seniority benefits, and allocated time for non-teaching activities.
 - 1. Experience Credit A Teacher on part-time assignment shall receive credit for teaching experience on the following basis: a) less than .5 assignment or less than one-half school year: one-half year credit.
 - 2. Sample Calculations Teacher is hired and he/she has 3.2 years experience.
 - 3. When a teacher provides noon supervision the teacher shall earn one day of leave, without loss of salary; for every fifteen (15) hours of noon supervision to a maximum of three (3) days.
 - 4. If the position is not filled after the application of 32.06.1, any Teacher may be hired to fill the position.
 - 5. b) Teachers will receive payment by automatic deposit into the financial institution they set up with the Division, at the start of such payment.
 - 6. 13:02 Previous Experience a. Teachers shall receive full placement for past experience as recognized by the Department of Education to maximum.
 - 7. The teacher shall receive 1 i
 - 8. A teacher having seniority as determined by Article 13.01 who might be proposed for transfer because of a reduction of teaching time in the teacher's subject, will be given the opportunity over an incumbent with less seniority to teach in a subject or subjects that do not require a reduction of teaching time, provided the teacher with seniority has had teaching experience in such a subject or subjects.
 - 9. Teachers leaving the employment of the Board will be paid in full on or before the second Friday in July.
 - 10. Teachers in Grade 7-8 shall be granted a minimum of 240 minutes of release time from classroom instruction per 6 day cycle, or equivalent, for the purpose of preparation, planning and evaluation.

2. **Teacher Leave** (0.17779, 0.029). The clauses provide various types of leave (such as sick leave, maternity leave, compassionate leave, and leave for professional development or personal reasons) and ensure proportional benefits for part-time and occasional teachers, as well as specific rights related to the school calendar and adoption.

- 1. it occurs on a regular school day, a teacher shall be granted one (1) day leave with pay to attend to needs directly related to the adoption of a child.
- 2. Teachers employed on a fixed-term contract or on a part-time basis under contract shall be entitled to sick leave on a pro-rata basis.
- 3. A Teacher may be granted up to the lesser of two (2) meetings or two (2) days leave without loss of pay or Sick Leave or Cumulative Sick Leave Credits for the purpose of participating on a committee of a professional association, exclusive of committees concerned with salary negotiations.
- 4. Part-time teachers shall be paid 100% of their regular salary (as per their full-time equivalent status) for up to eleven (11) days of absence due to illness.
- 5. Effective September 1, 2014, a teacher is entitled to maternity leave for a period of fifteen (15) calendar weeks.
- 6. Any teacher may be granted, upon request and approval of the Board, a leave of absence without pay for the purpose of: (a) Improvement of qualifications, (b) travel, (c)
- 7. Each teacher in the Division shall be granted compassionate leave without loss of salary, to a maximum of one (1) day in the case of death of the teacher's sister-in-law, brother-in-law or grandparent-in-law.
- 8. The Occasional Teacher has not taught one (1) day in the previous school year unless such Occasional Teacher has been granted an extended leave in accordance with the provisions of Article 10.
- 9. The teacher shall be entitled to the same designated holidays, Christmas break, Easter or mid-winter break, and summer break, as observed by school boards of the province or territory in which he or she works.

- 10. If hired after the beginning of the fiscal year, a full--time teacher is entitled to the full allocation of sick leave credits as per sections 2 and B. 6.